



2017

# Adopted Budget



*Safe*

*Vibrant*

*Friendly*

*Stable*

December 27, 2016  
City Council Meeting



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## Elected and Appointed Officials

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### ELECTED OFFICIALS

		<u>Term of Office Expires December</u>
<b>Effective January 2017</b>		
Mayor	Scott J.Lund	2020
Councilmember At Large	Robert L. Barnette	2020
Councilmember, Ward I	James T. Saefke	2018
Councilmember, Ward II	Dolores M. Varichak	2018
Councilmember, Ward III	Ann R. Bolkcom	2018
<b>Effective January 2016</b>		
Mayor	Scott J.Lund	2016
Councilmember At Large	Robert L. Barnette	2016
Councilmember, Ward I	James T. Saefke	2018
Councilmember, Ward II	Dolores M. Varichak	2018
Councilmember, Ward III	Ann R. Bolkcom	2018

### APPOINTED OFFICIALS

City Manager	Walter T. Wysopal
City Attorney	Darcy M. Erickson
Prosecuting Attorney	Carl J. Newquist
City Clerk	Debra A. Skogen

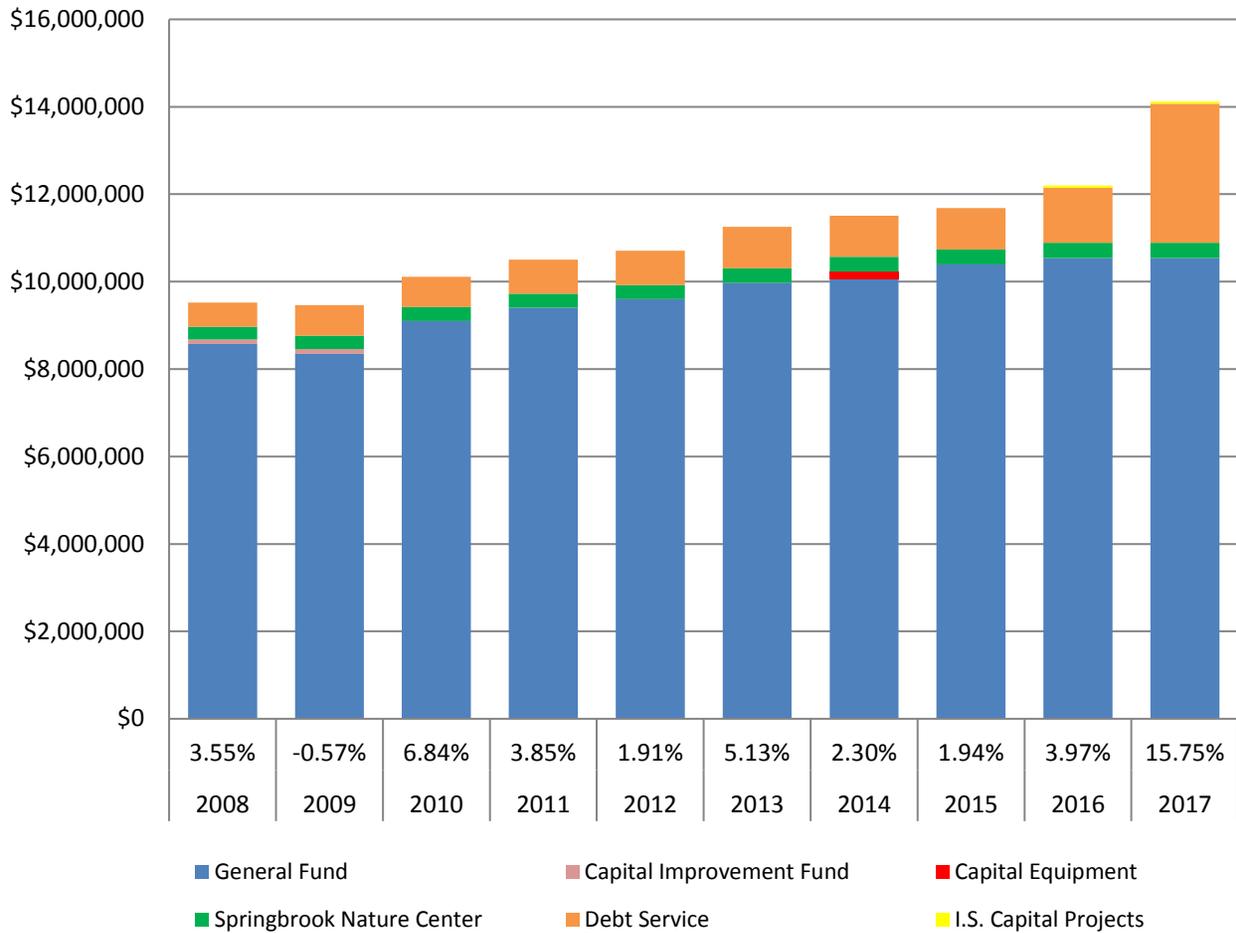
#### **Department Heads:**

Director of Community Development	Scott J. Hickok
Director of Finance/Treasurer	Shelly M. Peterson
Director of Human Resources	Deborah K. Dahl
Director of Parks and Recreation	Jack G. Kirk
Director of Public Safety and Emergency Management	Brian T. Weierke
Director of Public Works	James P. Kosluchar
Fire Chief	John D. Berg

## TAX LEVIES

	2015	2016	2017	Percent Change
General Fund	\$ 10,391,563	\$ 10,537,745	\$ 10,537,745	0.00%
I.S. Capital Projects Fund	50,000	50,000	50,000	0.00%
Springbrook Nature Center Fund	345,882	350,724	350,724	0.00%
Debt Service	947,162	1,262,366	3,183,782	152.21%
<b>Total Tax Levy</b>	<b>\$ 11,734,607</b>	<b>\$ 12,200,835</b>	<b>\$ 14,122,251</b>	<b>15.75%</b>

## 10-Year Levy Comparison



**CONSOLIDATED BUDGETS SUMMARY - GOVERNMENTAL FUNDS**

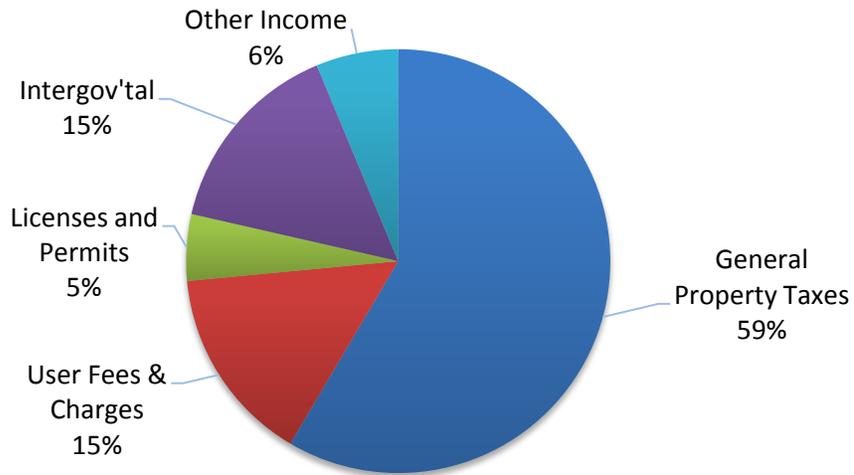
	2015 Actual		2016 Budget		2016 Revised		2017 Budget
<b>Revenues</b>							
<b>By Source:</b>							
Taxes & Assessments	\$ 11,096,812	\$	12,332,900	\$	11,630,000	\$	11,590,000
User Fees & Charges	2,692,805		2,897,700		2,810,100		2,974,200
Licenses and Permits	1,267,534		903,700		1,078,300		1,006,000
Intergovernmental Revenue	4,375,971		5,192,500		5,254,000		3,002,400
Other Income	812,872		569,500		523,700		510,300
Transfers	1,065,410		782,900		1,490,000		732,600
Other Sources - Bond Proceeds	-		-		-		50,000,000
<b>Total Revenue</b>	<b>\$ 21,311,404</b>	<b>\$</b>	<b>22,679,200</b>	<b>\$</b>	<b>22,786,100</b>	<b>\$</b>	<b>69,815,500</b>
<b>Expenditures</b>							
<b>By Program:</b>							
Public Safety	\$ 7,900,130	\$	8,196,200	\$	7,883,500	\$	8,513,800
Public Works	4,569,954		4,864,500		4,787,600		4,762,000
Parks & Recreation	3,422,755		3,755,400		3,770,100		1,916,100
Community Development	1,651,345		1,573,200		1,575,000		1,631,700
General Government	3,326,039		3,501,500		5,583,500		52,087,000
<b>Total Expenditures by Program</b>	<b>\$ 20,870,223</b>	<b>\$</b>	<b>21,890,800</b>	<b>\$</b>	<b>23,599,700</b>	<b>\$</b>	<b>68,910,600</b>
<b>By Category:</b>							
Personnel	\$ 11,965,521	\$	12,881,700	\$	12,584,600	\$	13,238,800
Supplies	796,800		893,500		893,600		883,500
Services & Charges	3,265,627		3,328,700		3,429,600		3,387,900
Capital Outlay	4,465,466		4,692,500		5,690,400		51,276,000
Transfers	376,810		94,400		1,001,500		124,400
Other Financing Uses/Debt Service	-		-		-		-
<b>Total Expenditures by Category</b>	<b>\$ 20,870,223</b>	<b>\$</b>	<b>21,890,800</b>	<b>\$</b>	<b>23,599,700</b>	<b>\$</b>	<b>68,910,600</b>

**CONSOLIDATED BUDGETS SUMMARY - ENTERPRISE FUNDS**

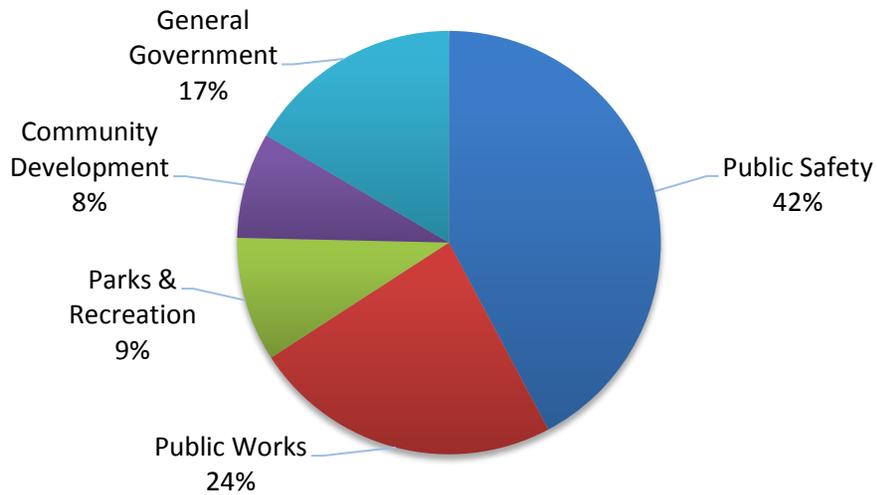
	2015 Actual		2016 Budget		2016 Revised		2017 Budget
<b>Revenues</b>							
<b>By Source:</b>							
Operating Revenue	\$ 14,196,241	\$	15,072,600	\$	15,305,600	\$	16,341,900
Intergovernmental Revenue	93,403		200,000		3,000		80,000
Other Income	403,279		81,000		52,800		40,800
Transfers	154,194		-		-		-
Other Financing Sources	-		4,372,400		4,355,000		-
<b>Total Revenue</b>	<b>\$ 14,847,117</b>	<b>\$</b>	<b>19,726,000</b>	<b>\$</b>	<b>19,716,400</b>	<b>\$</b>	<b>16,462,700</b>
<b>Expenditures</b>							
<b>By Program:</b>							
Water	\$ 3,249,509	\$	5,628,100	\$	6,847,200	\$	5,825,476
Sanitary Sewer	5,033,919		5,335,300		5,358,300		6,070,600
Storm Water	785,627		1,297,600		1,992,900		1,902,300
Liquor	5,245,803		5,951,500		5,663,500		5,809,400
<b>Total Expenditures by Program</b>	<b>\$ 14,314,858</b>	<b>\$</b>	<b>18,212,500</b>	<b>\$</b>	<b>19,861,900</b>	<b>\$</b>	<b>19,607,776</b>
<b>By Category:</b>							
Personnel	\$ 1,856,722	\$	2,123,700	\$	2,123,700	\$	2,116,200
Supplies	459,440		446,400		1,106,400		1,197,600
Services & Charges	11,309,820		11,925,600		11,894,700		12,375,100
Capital Outlay	-		2,205,000		3,511,000		2,385,000
Transfers	492,794		338,600		338,600		338,500
Other Financing Uses/Debt Service	196,082		1,173,200		887,500		1,195,376
<b>Total Expenditures by Category</b>	<b>\$ 14,314,858</b>	<b>\$</b>	<b>18,212,500</b>	<b>\$</b>	<b>19,861,900</b>	<b>\$</b>	<b>19,607,776</b>

# 2017 CONSOLIDATED BUDGETS - GOVERNMENTAL FUNDS

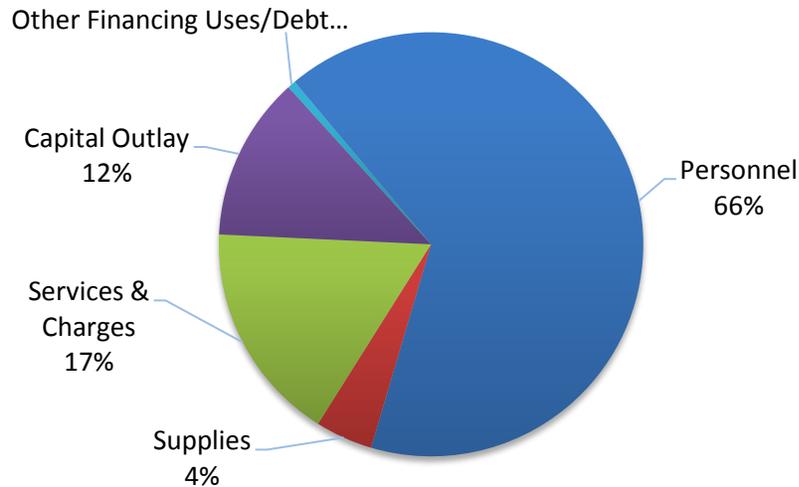
## Revenues



## Expenditures by Program



## Expenditures by Category



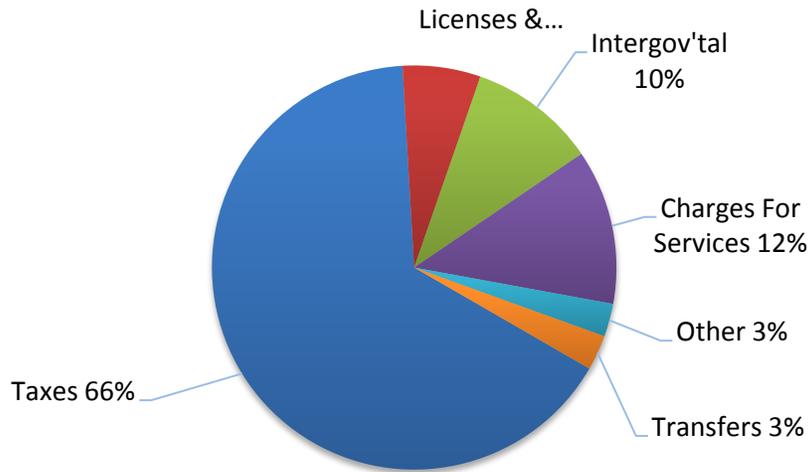
Note: Excludes Bond proceeds and expenses related to Civic Complex Project

## GENERAL FUND REVENUES & EXPENDITURES

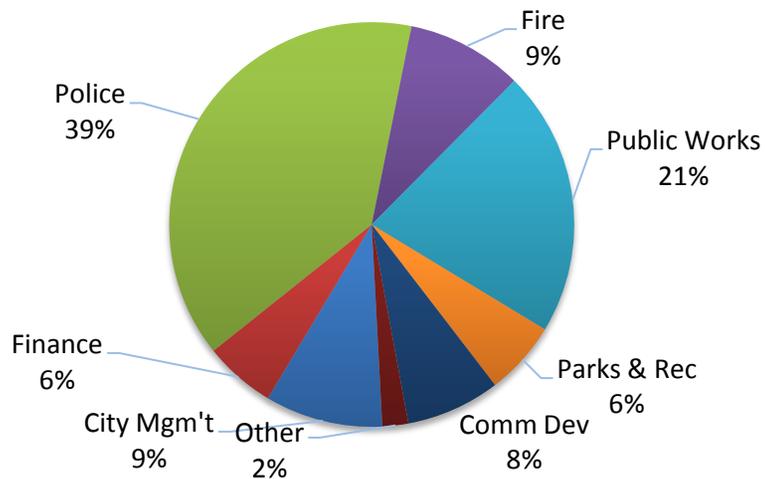
	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>REVENUES</b>					
General Property Taxes	\$ 10,111,331	\$ 10,474,192	\$ 10,612,800	\$ 10,612,800	\$ 10,612,800
Licenses & Permits	899,496	1,267,534	903,700	1,078,300	1,006,000
Intergovernmental	939,002	972,658	1,160,700	1,216,200	1,645,300
Charges for Services	2,090,271	1,901,210	2,033,200	1,979,000	1,999,600
Fines & Forfeitures	179,484	155,499	180,000	192,900	180,000
Special Assessments	19,080	21,009	19,400	14,900	16,500
Miscellaneous	386,662	267,946	278,000	214,400	230,200
Transfers	672,865	569,600	532,900	532,900	452,600
<b>Total Revenues</b>	<b>\$ 15,298,191</b>	<b>\$ 15,629,648</b>	<b>\$ 15,720,700</b>	<b>\$ 15,841,400</b>	<b>\$ 16,143,000</b>
<b>EXPENDITURES</b>					
<i>Legislative</i>	\$ 128,196	\$ 129,291	\$ 133,500	\$ 140,500	\$ 139,100
General Management	324,989	322,735	386,200	386,200	377,800
Human Resources	206,318	262,284	249,300	258,400	260,400
City Clerk/Records	108,745	93,986	106,700	109,600	105,900
Elections	48,549	6,732	63,800	65,500	6,400
Legal	416,701	368,650	432,400	450,400	440,400
MIS	271,539	301,457	313,900	311,600	326,800
<i>City Management</i>	\$ 1,376,841	\$ 1,355,844	\$ 1,552,300	\$ 1,581,700	\$ 1,517,700
Accounting	652,610	699,869	708,900	682,500	626,400
Assessing	264,504	257,264	279,500	291,400	295,500
<i>Finance</i>	\$ 917,114	\$ 957,132	\$ 988,400	\$ 973,900	\$ 921,900
Police	5,579,130	5,770,812	6,057,200	5,864,500	6,259,300
Emergency Management	70,498	12,290	17,000	22,900	17,400
<i>Police</i>	\$ 5,649,628	\$ 5,783,102	\$ 6,074,200	\$ 5,887,400	\$ 6,276,700
Fire	1,343,049	1,405,354	1,405,600	1,420,700	1,496,200
<i>Fire</i>	\$ 1,343,049	\$ 1,405,354	\$ 1,405,600	\$ 1,420,700	\$ 1,496,200
Municipal Center	235,309	305,578	314,000	319,300	333,200
Engineering	636,794	263,754	400,400	292,000	316,700
Lighting	225,813	228,482	256,700	253,500	253,900
Forestry	-	-	-	-	53,600
Park Maintenance	855,069	885,372	916,000	947,500	923,300
Street Maintenance	1,110,658	986,181	1,070,200	1,076,400	1,094,000
Garage	450,228	441,823	452,800	444,500	455,900
<i>Public Works</i>	\$ 3,513,871	\$ 3,111,190	\$ 3,410,100	\$ 3,333,200	\$ 3,430,600
<i>Parks &amp; Recreation</i>	\$ 876,752	\$ 880,439	\$ 918,100	\$ 938,200	\$ 951,600
Inspections	391,845	543,360	463,200	449,800	436,100
Planning	502,939	538,188	534,800	540,800	589,100
Rental Inspections	180,330	158,909	170,100	178,300	189,000
<i>Community Development</i>	\$ 1,075,114	\$ 1,240,457	\$ 1,168,100	\$ 1,168,900	\$ 1,214,200
Reserve	-	-	120,000	120,000	120,000
Non-Departmental	187,411	140,514	77,500	972,400	75,000
<b>Total Expenditures</b>	<b>\$ 15,067,976</b>	<b>\$ 15,003,323</b>	<b>\$ 15,847,800</b>	<b>\$ 16,536,900</b>	<b>\$ 16,143,000</b>
Surplus of Revenues over Expenditures	230,215	626,325	(127,100)	(695,500)	-
<b>Beginning Fund Balance</b>	<b>9,564,230</b>	<b>9,715,930</b>	<b>9,922,745</b>	<b>9,795,645</b>	<b>9,100,145</b>
<b>Ending Fund Balance</b>	<b>\$ 9,794,445</b>	<b>\$ 10,342,255</b>	<b>\$ 9,795,645</b>	<b>\$ 9,100,145</b>	<b>\$ 9,100,145</b>

# 2017 GENERAL FUND OPERATING REVENUES & EXPENDITURES

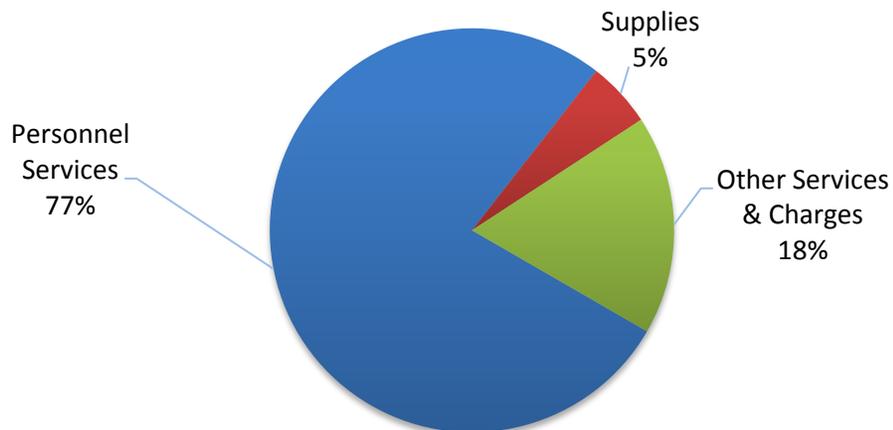
## Revenues



## Expenditures by Program



## Expenditures by Category



## GENERAL FUND REVENUES

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Taxes</b>					
General Property Taxes	\$ 10,087,725	\$ 10,447,055	\$ 10,587,800	\$ 10,587,800	\$ 10,587,800
Penalty on Delinquent Taxes	23,606	27,137	25,000	25,000	25,000
<b>Total Taxes</b>	<b>\$ 10,111,331</b>	<b>\$ 10,474,192</b>	<b>\$ 10,612,800</b>	<b>\$ 10,612,800</b>	<b>\$ 10,612,800</b>
<b>Special Assessments</b>					
	\$ 19,080	\$ 21,009	\$ 19,400	\$ 14,900	\$ 16,500
<b>Licenses &amp; Permits</b>					
Licenses	\$ 279,768	\$ 287,671	\$ 264,700	\$ 293,700	\$ 267,600
Permits	619,728	979,863	639,000	784,600	738,400
<b>Total, Licenses &amp; Permits</b>	<b>\$ 899,496</b>	<b>\$ 1,267,534</b>	<b>\$ 903,700</b>	<b>\$ 1,078,300</b>	<b>\$ 1,006,000</b>
<b>Intergovernmental</b>					
Federal Grants & Aids	\$ 81,090	\$ 37,532	\$ 48,100	\$ 28,900	\$ 24,000
State Grants & Aids	857,912	935,126	1,112,600	1,187,300	1,621,300
<b>Total Intergovernmental</b>	<b>\$ 939,002</b>	<b>\$ 972,658</b>	<b>\$ 1,160,700</b>	<b>\$ 1,216,200</b>	<b>\$ 1,645,300</b>
<b>Charges For Services</b>					
Reimbursements	\$ 20,772	\$ 20,654	\$ 14,500	\$ -	\$ -
HRA	209,800	214,000	218,000	218,000	218,000
Cable TV	67,000	83,300	85,000	85,000	85,000
Water Fund (Admin & Ops)	280,600	258,100	263,000	263,000	263,000
Sewer Fund (Admin & Ops)	271,500	248,800	254,000	254,000	254,000
Storm Fund	250,100	28,100	128,700	128,700	128,700
Liquor Fund	86,900	-	-	-	-
Other	4,412	4,377	4,400	4,500	4,300
Public Safety	332,561	392,580	371,100	370,500	381,000
Public Works	310,014	361,831	421,500	389,700	417,200
Community Development	41,200	51,186	53,200	39,300	39,200
Recreation	215,412	238,282	219,800	226,300	209,200
<i>Subtotal, Charges for Services</i>	<b>\$ 2,090,271</b>	<b>\$ 1,901,210</b>	<b>\$ 2,033,200</b>	<b>\$ 1,979,000</b>	<b>\$ 1,999,600</b>
<b>Fines &amp; Forfeitures</b>					
	\$ 179,484	\$ 155,499	\$ 180,000	\$ 192,900	\$ 180,000
<b>Miscellaneous</b>					
	\$ 386,662	\$ 267,946	\$ 278,000	\$ 214,400	\$ 230,200
<b>Other Financing Sources</b>					
Liquor Fund	\$ 250,000	\$ 88,600	\$ 88,500	\$ 88,500	\$ 88,500
Closed Debt Service Fund	350,000	350,000	350,000	350,000	269,700
CIP-Streets	41,000	131,000	94,400	94,400	94,400
Close Out FCC Donations	31,865	-	-	-	-
Close Out Section 8	-	-	-	-	-
<i>Subtotal, Other Financing Sources</i>	<b>\$ 672,865</b>	<b>\$ 569,600</b>	<b>\$ 532,900</b>	<b>\$ 532,900</b>	<b>\$ 452,600</b>
<b>TOTAL REVENUES</b>	<b>\$ 15,298,191</b>	<b>\$ 15,629,648</b>	<b>\$ 15,720,700</b>	<b>\$ 15,841,400</b>	<b>\$ 16,143,000</b>

**GENERAL FUND REVENUE DETAIL**

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>% chg</b>
		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>	<b>2016-2017</b>
<b>GENERAL PROPERTY TAXES</b>							
1410-411100	Current Ad Valorem	\$ 10,110,812	\$ 10,415,715	\$ 10,537,800	10,537,800	\$ 10,537,800	
1410-411200	Delinquent Ad Valorem	(23,087)	31,340	50,000	50,000	50,000	
1410-415100	Pen/Interest-Deliq Taxes	23,302	22,825	25,000	25,000	25,000	
1410-415200	Forfeited Tax Sale Apport	304	4,312	-	-	-	
	<b>SUBTOTAL</b>	<b>\$ 10,111,331</b>	<b>\$ 10,474,192</b>	<b>\$ 10,612,800</b>	<b>\$ 10,612,800</b>	<b>\$ 10,612,800</b>	<b>0%</b>
<b>SPECIAL ASSESSMENTS</b>							
5112-421100	From County-Current	\$ 13,752	\$ 20,348	\$ 14,000	14,900	\$ 14,000	
5112-421200	From County-Delinquent	2,432	661	2,500	-	2,500	
5112-421500	Direct To City-Principal	2,896	-	2,900	-	-	
	<b>SUBTOTAL</b>	<b>\$ 19,080</b>	<b>\$ 21,009</b>	<b>\$ 19,400</b>	<b>\$ 14,900</b>	<b>\$ 16,500</b>	<b>-15%</b>
<b>LICENSES</b>							
1218-431100	Liquor & Alcohol	\$ 69,845	\$ 73,085	\$ 64,000	\$ 66,000	\$ 66,000	
1218-431300	Dog Licenses	10,145	165,486	500	2,700	500	
5110-431400	Contractor License	10,610	2,965	10,400	12,300	11,300	
5114-431200	Rental Housing Licenses	161,393	13,510	162,000	182,700	162,000	
1218-431500	Amusement/Bingo/Gambling	-	-	-	-	-	
1218-431900	All Other Licenses	27,775	32,625	27,800	30,000	27,800	
	<b>SUBTOTAL</b>	<b>\$ 279,768</b>	<b>\$ 287,671</b>	<b>\$ 264,700</b>	<b>\$ 293,700</b>	<b>\$ 267,600</b>	<b>1%</b>
<b>PERMITS</b>							
5110-435100	Building Permits	\$ 247,813	\$ 581,173	\$ 267,500	\$ 373,500	\$ 371,000	
5110-435110	Plan Review Fees	107,276	119,629	105,000	166,300	123,300	
5110-435200	Electrical Permits	48,483	54,822	45,500	52,500	49,400	
5110-435300	Plumbing Permits	61,173	44,158	44,500	55,000	48,400	
5110-435400	Heating Permits	87,826	95,256	70,000	60,000	72,700	
2510-435500	Fire Code Permits	23,680	28,843	36,000	29,000	25,300	
3140-435600	Load Limit Waiver	250	175	500	500	500	
3140-435700	Excavation/ROW/Erosion Permits	25,058	37,798	40,000	27,500	27,500	
5112-435900	All Other Permits-Sign/Temp Sign	18,169	18,009	30,000	20,300	20,300	
	<b>SUBTOTAL</b>	<b>\$ 619,728</b>	<b>\$ 979,863</b>	<b>\$ 639,000</b>	<b>\$ 784,600</b>	<b>\$ 738,400</b>	<b>16%</b>
<b>FEDERAL GRANTS &amp; AIDS</b>							
XXXX-441100	Federal Grant-Gen Govt	\$ -	\$ 36,908	\$ -	\$ -	\$ -	
2110-441100	Federal Grant-Pub Safety/Police	81,090	-	43,300	24,100	24,000	
XXXX-441400	FEMA Turnout Gear	-	-	4,800	4,800	-	
XXXX-441400	FEMA Disaster Aid	-	624	-	-	-	
	<b>SUBTOTAL</b>	<b>\$ 81,090</b>	<b>\$ 37,532</b>	<b>\$ 48,100</b>	<b>\$ 28,900</b>	<b>\$ 24,000</b>	<b>-50%</b>
<b>STATE GRANTS &amp; AIDS</b>							
1410-443100	Local Govt Aid (LGA)	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 756,700	
	Residential MV Homestd Aid	-	-	-	-	-	
1410-443110	PERA Coordinated Aid	27,282	27,282	27,200	27,200	27,200	
2110-443200	Police Aid-POST Training	12,229	12,994	12,500	12,500	12,500	
2510-443210	Insurance Prem Tax-Fire	142,002	148,648	142,000	142,000	142,000	
2110-443220	Insurance Prem Tax-Police	289,407	309,719	289,400	289,400	289,400	
3174-443310	Municipal State Aid-Maint	368,477	430,699	380,000	466,200	390,000	
3174-443320	Municipal State Aid-Const	-	-	-	-	-	
2110-443400	State Grants-Public Safety/Police	12,923	-	8,000	-	-	
2510-443400	State Grants-Public Safety/Fire	-	-	-	-	-	
3174-443400	State Grants-Public Works/Street	-	-	-	-	-	
4100-445100	Twin Cities Gateway Grant	5,592	5,784	3,500	-	3,500	
	<b>SUBTOTAL</b>	<b>\$ 857,912</b>	<b>\$ 935,126</b>	<b>\$ 1,112,600</b>	<b>\$ 1,187,300</b>	<b>\$ 1,621,300</b>	<b>46%</b>
<b>REIMBURSEMENTS</b>							
XXXX-450200	Reimburse-General Govt	-	3,143	-	-	-	
2110-450200	Reimburse-Public Safety/Police	20,264	9,718	14,500	-	-	
2510-450200	Reimburse-Public Safety/Fire	-	-	-	-	-	
3172-450200	Reimburse-Public Works/Park	-	5,295	-	-	-	
4100-450200	Reimburse-Recreation	508	-	-	-	-	
4190-450200	Reimburse-SNC	-	-	-	-	-	
5112-450200	Reimburse-Community Dev	-	2,498	-	-	-	
	<b>SUBTOTAL</b>	<b>\$ 20,772</b>	<b>\$ 20,654</b>	<b>\$ 14,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-100%</b>

**GENERAL FUND REVENUE DETAIL**

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>% chg</b>
		<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>	<b>2016-2017</b>
<b>GENERAL GOVERNMENT</b>							
5110-451100	Sale of Maps, Videos & Misc	\$ 140	\$ 87	\$ 200	\$ 300	\$ 200	
1310-451210	Admin Charges (Hotel/Motel)	4,062	4,125	4,000	4,000	4,000	
1312-451300	Assessment Searches	55	60	100	100	100	
1218-451400	Filing Fees	50	-	-	100	-	
1410-451220	Admin Charges-HRA	209,800	214,000	218,000	218,000	218,000	
1410-451220	Admin Charges-Cable TV	67,000	83,300	85,000	85,000	85,000	
1410-451220	Admin Charges-Water, Admin	253,000	258,100	263,000	263,000	263,000	
1410-451220	Admin Charges-Water, Ops	27,600	-	-	-	-	
1410-451220	Admin Charges-Sewer, Admin	243,900	248,800	254,000	254,000	254,000	
1410-451220	Admin Charges-Sewer, Ops	27,600	-	-	-	-	
1410-451220	Admin Charges-Storm, Admin	250,100	28,100	128,700	128,700	128,700	
1410-451220	Admin Charges-Liquor	86,900	-	-	-	-	
1310-451320	NSF Charges	105	105	100	-	-	
	<b>SUBTOTAL</b>	\$ 1,170,312	\$ 836,677	\$ 953,100	\$ 953,200	\$ 953,000	0%
<b>PUBLIC SAFETY</b>							
2112-453100	School Resource Officer	125,940	195,324	205,700	205,700	208,000	
2110-453110	Police Security	17,000	28,056	6,300	7,000	8,000	
2110-453120	False Alarms	15,614	1,650	5,000	100	5,000	
2110-453140	Seized Vehicle Storage Fees	2,560	1,408	2,500	-	-	
2110-453160	Accident Reports/Photos	2,730	2,343	1,100	2,000	1,500	
2110-453170	Investigation Fees	-	25	-	-	-	
2510-453200	Fire Response Fees	9,116	(804)	8,500	8,500	8,500	
5110-453210	Fire Impact Surcharge	38,215	48,775	32,000	51,200	50,000	
2111-453150	Pawn Shop Transaction Fees	121,386	115,803	110,000	96,000	100,000	
	<b>SUBTOTAL</b>	\$ 332,561	\$ 392,580	\$ 371,100	\$ 370,500	\$ 381,000	3%
<b>PUBLIC WORKS</b>							
3140-455100	Public Works Construction	\$ 1,455	\$ 1,400	\$ 1,500	\$ 900	\$ 900	
3172-455110	Public Works Maintenance-Parks	-	614	-	300	300	
3174-455110	Public Works Maintenance-Street	(20)	195	4,000	-	-	
3140-455130	Antenna Rental Fees	308,579	359,622	416,000	388,500	416,000	
	<b>SUBTOTAL</b>	\$ 310,014	\$ 361,831	\$ 421,500	\$ 389,700	\$ 417,200	-1%
<b>COMMUNITY DEVELOPMENT</b>							
5110-457100	License Surcharge	\$ 2,584	\$ 13,803	\$ 2,600	\$ 3,800	\$ 3,200	
5112-457200	Zoning/Subdivision Fees	20,904	16,024	10,000	15,700	15,000	
5112-457210	Community Dev Fees	187	169	1,500	1,000	1,000	
5112-457220	Nuisance Abatement	(1,953)	4,719	25,000	3,700	4,000	
5114-457300	Rental Reinspection Fees	16,790	14,100	13,000	13,100	14,000	
5114-457310	Rental Late Fees/Transfers	2,688	2,371	1,100	2,000	2,000	
	<b>SUBTOTAL</b>	\$ 41,200	\$ 51,186	\$ 53,200	\$ 39,300	\$ 39,200	-26%
<b>RECREATION</b>							
4100-475900	Miscellaneous	\$ 4,546	\$ -	\$ 4,600	\$ 4,100	\$ 4,000	
4101-459100	Pre-School Programs	-	-	-	1,100	1,000	
4102-459100	After School Programs	9,905	12,292	10,000	7,700	7,700	
4103-459100	Youth Instructional	5,940	6,518	6,000	8,400	8,400	
4104-459100	Playgrounds	5,431	5,109	5,400	4,100	4,000	
4105-459100	Special Events	4,089	11,166	4,100	6,200	6,200	
4106-459100	Summer Rocks Program	53,199	75,693	54,000	78,900	64,300	
4107-459100	Sports/Athletics	62,045	61,129	65,000	54,100	55,000	
4108-459100	Adult Instructional	7,901	4,801	8,000	4,500	4,500	
4109-459100	Middle School Programs (Zone/Chill)	15,109	13,433	15,100	17,300	15,100	
4113-459100	Youth Trips (Elementary)	4,177	9,609	4,500	9,000	9,000	
4150-459100	Senior Programs	28,706	24,736	28,700	11,900	12,000	
4110-459230	Equip/Facility Rental	14,364	13,796	14,400	19,000	18,000	
	<b>SUBTOTAL</b>	\$ 215,412	\$ 238,282	\$ 219,800	\$ 226,300	\$ 209,200	-5%
<b>FINES &amp; FORFEITURES</b>							
1218-461120	Fines - Compliance	-	-	-	-	-	
1214-461100	Fines - Legal	\$ 179,484	\$ 155,499	\$ 180,000	\$ 192,900	\$ 180,000	
	<b>SUBTOTAL</b>	\$ 179,484	\$ 155,499	\$ 180,000	\$ 192,900	\$ 180,000	0%

**GENERAL FUND REVENUE DETAIL**

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>	<b>% chg 2016-2017</b>
<b>MISCELLANEOUS REVENUE</b>						
1310-471110 Interest Earnings	\$ 93,408	\$ 82,641	\$ 95,000	\$ 50,000	\$ 59,000	
1310-471120 Unrealized Gain/Loss	94,134	(23,249)	-	-	-	
XXXX-472100 Rents & Loyalties	-	-	-	-	-	
XXXX-473100 Donations - General Govt	-	2,600	-	-	-	
2110-473100 Donations - Public Safety/Police	9,465	9,650	9,500	8,700	9,500	
2510-473100 Donations - Public Safety/Fire	-	1,300	-	-	-	
31XX-473100 Donations - Public Works	-	75	-	-	-	
5112-473100 Donations - Community Dev	-	-	-	-	-	
4100-473100 Donations - Recreation	7,522	-	10,000	20,000	10,000	
3172-473510 Park Dedication Fees	-	-	-	-	-	
1410-474100 Insurance Reimbursements	88,282	64,623	90,000	65,000	80,900	
1410-474110 Other Reimbursements	23,694	4,414	2,500	5,000	5,000	
1218-475200 3% Gambling Tax	55,654	64,864	56,000	58,000	58,000	
1410-475300 Sale of Misc Property	10,867	48,809	10,000	3,900	4,000	
1410-475900 Miscellaneous Revenue	3,636	12,219	5,000	3,800	3,800	
XXXX-491110 Fixed Asset-Gain/Loss	-	-	-	-	-	
<b>SUBTOTAL</b>	<b>\$ 386,662</b>	<b>\$ 267,946</b>	<b>\$ 278,000</b>	<b>\$ 214,400</b>	<b>\$ 230,200</b>	<b>-17%</b>
<b>OTHER FINANCING SOURCES</b>						
1410-493100 Liquor Fund	\$ 250,000	\$ 88,600	\$ 88,500	\$ 88,500	\$ 88,500	
1410-493100 Closed Debt Service Fund	350,000	350,000	350,000	350,000	269,700	
1410-493100 CIP-Streets	41,000	131,000	94,400	94,400	94,400	
Close Out FCC Donations	31,865	-	-	-	-	
Close Out Section 8	-	-	-	-	-	
<b>SUBTOTAL</b>	<b>\$ 672,865</b>	<b>\$ 569,600</b>	<b>\$ 532,900</b>	<b>\$ 532,900</b>	<b>\$ 452,600</b>	<b>-15%</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 15,298,191</b>	<b>\$ 15,629,648</b>	<b>\$ 15,720,700</b>	<b>\$ 15,841,400</b>	<b>\$ 16,143,000</b>	<b>3%</b>
Increase (decrease) from prior year	\$ 581,656	\$ 331,457	\$ 91,052	\$ 120,700	\$ 422,300	

## GENERAL FUND EXPENDITURES

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b><u>PERSONNEL SERVICES</u></b>					
611100 Full Time Employee-Regular	\$ 6,412,179	\$ 7,177,785	\$ 8,126,700	\$ 7,774,300	\$ 8,146,900
611105 Part Time Permanent	-	85,062	-	103,100	309,900
611200 Full Time Employee-Overtime	413,423	336,674	306,300	313,700	653,500
611110 Temporary Employee-Regular	948,294	725,983	951,200	897,400	305,100
611210 Temporary Employee-Overtime	2,180	1,129	2,100	2,300	2,000
611300 Employee Leave	1,160,956	412,112	-	-	-
611400 Severance's & Separations	-	24,238	-	-	-
612100 Medicare Contribution	126,779	126,609	131,700	132,400	140,400
612110 PERA Contribution	898,396	939,944	1,009,700	1,008,900	1,086,900
612120 Social Security Contribution	312,082	298,017	310,900	315,200	329,700
612130 Deferred Comp Contribution	4,626	6,222	7,000	7,000	7,200
612140 Health Insurance	686,732	726,323	810,900	826,500	899,400
612150 Dental Insurance	14,125	14,987	17,000	18,000	18,100
612160 Life Insurance	7,732	6,667	6,350	7,200	7,000
612170 Cash Benefit	292,561	294,112	300,950	287,400	305,000
612180 Worker's Compensation	186,497	208,224	193,600	219,500	264,300
613120 Fire Pension Contribution	142,002	-	-	-	-
613125 Misc Pay (Empl. Recognition)	-	950	-	-	600
613130 Unemployment Compensation	5,190	272	-	-	-
613140 Work Order Transfer-Labor	(12,188)	(12,747)	-	(12,000)	(12,000)
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$ 11,601,566</b>	<b>\$ 11,372,562</b>	<b>\$ 12,174,400</b>	<b>\$ 11,900,900</b>	<b>\$ 12,464,000</b>
<b><u>SUPPLIES</u></b>					
621100 Fuels & Lubes	\$ 270,569	\$ 221,797	\$ 261,200	\$ 237,300	\$ 251,200
621110 Clothing/Laundry Allowance	79,517	80,755	85,400	86,400	89,200
621120 Office Supplies	19,319	20,129	25,100	25,600	23,300
621130 Operating Supplies	162,421	120,382	116,600	139,800	116,500
621140 Supplies for Repair & Maintenance	229,914	191,374	228,500	225,000	235,600
621150 Small Tools & Minor Equipment	53,009	22,770	33,600	29,100	29,800
621160 Work Order Transfer-Parts	104,843	94,451	108,500	101,800	97,700
<b>TOTAL SUPPLIES</b>	<b>\$ 919,592</b>	<b>\$ 751,658</b>	<b>\$ 858,900</b>	<b>\$ 845,000</b>	<b>\$ 843,300</b>
<b><u>OTHER SERVICES &amp; CHARGES</u></b>					
631100 Professional Services	\$ 623,731	\$ 634,284	\$ 670,900	\$ 711,700	\$ 689,900
631130 Insurance, Non-personnel	106,544	103,638	102,700	106,600	108,500
631140 Administrative Charges	(8,570)	440	400	400	500
632100 Dues & Subscription, Permit renewals	53,965	37,422	59,500	58,800	61,500
632110 Transportation	18,460	17,824	21,300	20,700	17,800
632120 Conferences & Schools	66,646	102,867	115,500	193,700	119,900
633100 Advertising	9,218	7,897	12,400	14,100	11,100
633110 Printing & Binding	43,915	34,399	49,500	48,650	44,900
633120 Communication (phones, postage, etc.)	157,460	175,009	209,600	213,300	209,500
634100 Utility Services	362,927	313,113	375,000	342,500	361,100
635100 Services Contracted, Non-Professional	729,078	938,863	809,400	790,000	822,800
635110 Rentals	14,651	14,032	14,800	12,425	14,900
635120 IS Fund Charge	-	18,988	-	-	-

**GENERAL FUND EXPENDITURES**

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>
638140 Miscellaneous	3,598	3,744	123,200	123,325	123,000
638160 Other Charges & Services	-	-	-	200	-
638180 Payments to Other Agencies	93,614	250,174	250,300	247,500	250,300
<b>TOTAL OTHER SERV. &amp; CHGS.</b>	<b>\$ 2,275,237</b>	<b>\$ 2,652,692</b>	<b>\$ 2,814,500</b>	<b>\$ 2,883,900</b>	<b>\$ 2,835,700</b>
 <b><u>CAPITAL OUTLAY</u></b>					
701100 Building	\$ -	\$ -	\$ -	\$ -	\$ -
703100 Machinery	58,835	-	-	-	-
704100 Furniture & Fixtures	37,746	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 96,581</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
 <b><u>OTHER FINANCING USES</u></b>					
4720 Operating Transfers	\$ 175,000	\$ 226,410	\$ -	\$ 907,100	\$ -
<b>TOTAL GENERAL FUND</b>	<b>\$ 15,067,976</b>	<b>\$ 15,003,323</b>	<b>\$ 15,847,800</b>	<b>\$ 16,536,900</b>	<b>\$ 16,143,000</b>







Department: City Management  
 Division: Legal (1214)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-
Other Services & Charges	416,701	368,650	432,400	450,400	440,400
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 416,701</b>	<b>\$ 368,650</b>	<b>\$ 432,400</b>	<b>\$ 450,400</b>	<b>\$ 440,400</b>

**Method of Financing**

General Fund	\$ 416,701	\$ 368,650	\$ 432,400	\$ 450,400	\$ 440,400
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**Number of Employees (FTEs)**

**Description of Services:**

Provides legal council to the City Council, City Commissions, and City staff on municipal questions and also prosecutes criminal offenses. Two local firms provide legal services. The City Attorney attends Council meetings, provides legal opinions, and aids in the development of ordinances and resolutions. The Prosecuting Attorney prosecutes criminal offenses on behalf of the City.

2014 <u>Actual</u>	2015 <u>Actual</u>	2016 <u>Projected</u>	2016 <u>Revised</u>	2017 <u>Projected</u>
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**Key Measures:**

**Budget Comments/Issues:**

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**Department: Police**  
**Division: Police (2110)**

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ 5,030,761	\$ 5,098,093	\$ 5,476,700	\$ 5,226,400	\$ 5,667,200
Supplies	253,333	204,148	235,500	242,100	233,600
Other Services & Charges	295,036	368,571	345,000	388,900	358,500
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	100,000	-	7,100	-
<b>Totals</b>	<b>\$ 5,579,130</b>	<b>\$ 5,770,812</b>	<b>\$ 6,057,200</b>	<b>\$ 5,864,500</b>	<b>\$ 6,259,300</b>

**Method of Financing**

General Fund	\$ 5,579,130	\$ 5,770,812	\$ 6,057,200	\$ 5,864,500	\$ 6,259,300
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**Number of Employees (FTEs)**

Sworn Officers:	40.75	41.00	41.00	41.00	41.00
Civilian Staff:	11.60	11.60	11.60	11.35	11.35

**Description of Services:**

The mission of the Police Department is to promote a safe and desirable city by partnering with the community to preserve life, protect property and defend rights. The Police Department provides professional police and emergency services to the community. Primary activities include enforcement of laws of the state and city, investigation of crimes and apprehension of violators, enforcement of traffic laws for the safe, expeditious movement of traffic and reduction of traffic accidents, promotion of crime prevention, and response to medical emergencies. The Police Department collaborates with local school districts to provide School Resource Officers as a liaison to schools and a mentor to youth. The Police Department provides a dedicated Pawn Detective to regulate pawn shops and investigate pawn-related crime. The Police Department maintains a close liaison with other law enforcement agencies and provides an officer to the Anoka-Hennepin Narcotics and Violent Crime Task Force. The Police Department uses contemporary strategies to solve neighborhood problems and concerns while placing an emphasis on building community partnerships.

The Police Department is headed by a Public Safety Director, who is a Licensed Police Officer. The Director is assisted by a non-sworn civilian Administrative Assistant. The department is organized into two major areas of responsibility (Patrol and Support), each headed by a Lieutenant, both of whom are Licensed Police Officers.

Patrol consists of 28 Licensed Police Officers (6 Sergeants and 22 Patrol Officers) and 5 part-time non-sworn unformed Community Service Officers.

Support consists of 10 Licensed Police Officers (1 Lieutenant of Investigations, 1 Inspector of Records, 3 General Assignment Detectives, 1 Pawn Detective, 1 Drug Task Force Detective and 3 School Resource Officers), as well as 4 full-time and 6 part-time non-sworn civilian staff members.

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Revised</b>	<b>2017 Projected</b>
<b>Key Measures:</b>					
Calls for Service	21,230	23217	21,300	20,100	21500
Criminal offenses - Part I	1,166	1059	1,075	930	1100
Criminal offenses - Part II	1,633	1453	1,575	1,270	1600
Physical Arrests	1,260	953	1,200	525	1200
Traffic Violations	2,550	1956	2,500	2,650	2800
Block Watch Captains	188		190	214	220
Hshlds Reached via Nextdoor.com	-		1500	1750	4000

**Budget Comments/Issues:**

- The increase in the 2016 "Conferences & Schools" is related to the Focus on Fridley training.



**Department:** Fire  
**Division:** Fire (2510)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ 1,136,875	\$ 1,072,489	\$ 1,077,300	\$ 1,092,200	\$ 1,161,300
Supplies	104,670	78,453	89,100	62,400	83,700
Other Services & Charges	101,504	254,413	239,200	266,100	251,200
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 1,343,049</b>	<b>\$ 1,405,354</b>	<b>\$ 1,405,600</b>	<b>\$ 1,420,700</b>	<b>\$ 1,496,200</b>

**Method of Financing**

General Fund	\$ 1,343,049	\$ 1,405,354	\$ 1,405,600	\$ 1,420,700	\$ 1,496,200
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<b>Number of Employees (FTEs)</b>	6.6	7.0	7.0	7.0	7.0
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**Description of Services:**

The Fire Department provides emergency response service for all hazards including but not limited to fires, medical emergencies, rescues and accidental releases of hazardous materials. The Department also conducts fire code compliance inspections and reviews building plans for code compliance. Its community support programs include: annual fire prevention training for elementary school students, fire education training for groups and businesses, and participation in neighborhood and youth programs. The Department is dispatched by Anoka County and participates in an automatic aid system with three area fire departments and a statewide mutual aid system. Fire personnel are on duty 24 hours per day and the staff consists of full-time and paid on-call firefighters. The City has three fire stations, and operates a fire training facility under a joint powers agreement with two other fire departments. Fridley Firefighters also provide staff to support the MN State Chemical Assessment Team for the North Metro, the Anoka County Fire Protection Council Specialized Rescue Team and Fire Investigation Team and the MN Type III Incident Management Team.

<b>Key Measures:</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Revised</b>	<b>2017 Projected</b>
<b>Service Demand:</b>					
Medical Response	2,116	2,230	2,300	2,250	2,360
Fire Response	103	99	120	140	140
Other Calls	871	870	850	854	854
Total	3,090	3,199	3,270	3,244	3,354
<b>Average Response Time:</b>					
All Calls	6.1 Min	5.7 Min	5.9 Min	5.9 Min	5.9 Min
Building Fires	9 Min	12 Min	10 Min	11.2 Min	11.2 Min
<b>Mutual Aid:</b>					
Given	27	21	45	30	30
Received	18	9	40	25	25
<b>Estimated Property Loss Due to Fire:</b>					
Residential	\$294,431	\$267,274	\$250,000	\$346,060	\$346,060
Commercial	\$30,000	\$381,795	\$30,000	\$142,782	\$142,782
<b>Number of Firefighters:</b>	38	34	36	35	35
<b>Prevention:</b>					
# of Public Education Contacts (Events)	55	47	55	50	50
# of Commercial Prop. Inspections (Con	2,500	992	555	772	772

**Budget Comments/Issues:**

- The increase in the 2016 "Services Contracted" includes \$12,000 for Fridley's share of the PSDS annual cost.
- An additional \$15,000 in revenue is anticipated with the ordinance change allowing for a permit fee for fire code plan reviews.
- The increase in the 2016 "Conferences & Schools" is related to the Focus on Fridley training (Estimated \$14,000).

Department: Public Works  
 Division: Municipal Center (3110)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ 22,475	\$ 104,102	\$ 95,500	\$ 125,800	\$ 132,600
Supplies	12,667	13,772	15,800	15,800	14,900
Other Services & Charges	200,167	187,704	202,700	177,700	185,700
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 235,309</b>	<b>\$ 305,578</b>	<b>\$ 314,000</b>	<b>\$ 319,300</b>	<b>\$ 333,200</b>

**Method of Financing**

General Fund	\$ 235,309	\$ 305,578	\$ 314,000	\$ 319,300	\$ 333,200
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<b>Number of Employees (FTEs)</b>	0.6	1.5	1.5	1.8	1.8
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**Description of Services:**

Maintains the exterior and interior of the Municipal Center Building in a manner which ensures safety for the public and extends the useful life of the facility.

	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Projected</u>	<u>2016 Revised</u>	<u>2017 Projected</u>
<b>Key Measures:</b>					
Power consumption	\$50,784		\$51,900		
Natural gas consumption	\$25,592		\$14,000		
Emergency service calls	8		6		
Contracted maintenance	\$121,126		\$113,300		

**Budget Comments/Issues:**

- Deferred major maintenance will likely keep operational repair and maintenance at higher levels
- Some impact from utility rate increases is expected.

Department: Public Works  
 Division: Engineering (3140)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ 501,672	\$ 150,333	\$ 307,000	\$ 213,400	\$ 214,700
Supplies	9,640	11,400	9,700	9,700	10,300
Other Services & Charges	87,736	102,021	83,700	68,900	91,700
Capital Outlay	37,746	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 636,794</b>	<b>\$ 263,754</b>	<b>\$ 400,400</b>	<b>\$ 292,000</b>	<b>\$ 316,700</b>

**Method of Financing**

General Fund	\$ 636,794	\$ 263,754	\$ 400,400	\$ 292,000	\$ 316,700
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<b>Number of Employees (FTEs)</b>	5.0	1.8	1.8	2.1	2.1
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**Description of Services:**

Develops plans, sets specifications, and determines estimates for capital improvement and safety programs. The Engineering staff also is responsible for the design and construction of streets, sanitary sewer collection systems, storm water facilities, and water treatment and distribution systems. Records are maintained by the Engineering staff on various projects in the City, as-built files, and utility service locations. Also the GIS (Geographic Information System) function is responsible for computer mapping and computer graphic systems.

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Revised</b>	<b>2017 Projected</b>
<b>Key Measures:</b>					
Capital construction designed	\$1.50 million		\$1.8 million		
Capital const inspected and admin.	\$1.08 million		\$3.6 million		
Project design, inspect & admin. costs	6.7%		7.0%		
Act cost of construction vs. bid award	+2.0%		+2.5%		
Site permits reviewed	15		18		
Site permits reviewed - acres	220		170		
Land alt permits issued	12		18		
Right-of-way permits reviewed	99		120		
Utility service permits issued	77		90		

**Budget Comments/Issues:**

- Fully staffed 2nd half of 2016

Department: Public Works  
 Division: Lighting (3170)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ -	\$ 22,793	\$ 22,700	\$ 24,500	\$ 25,900
Supplies	7,639	2,344	6,000	6,000	6,000
Other Services & Charges	218,174	203,346	228,000	223,000	222,000
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 225,813</b>	<b>\$ 228,482</b>	<b>\$ 256,700</b>	<b>\$ 253,500</b>	<b>\$ 253,900</b>

**Method of Financing**

General Fund	\$ 225,813	\$ 228,482	\$ 256,700	\$ 253,500	\$ 253,900
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**Number of Employees (FTEs)**                      0.0                      0.3                      0.3                      0.3                      0.3

**Description of Services:**

Maintains the charges for the electrical overhead street lighting found throughout the City and for all traffic signal systems.

	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Projected</u>	<u>2016 Revised</u>	<u>2017 Projected</u>
<b>Key Measures:</b>					
Street lighting maintenance cost	\$16,800		\$15,000		
Traffic signal maintenance cost	\$5,000		\$3,000		

**Budget Comments/Issues:**

-

Department: Public Works  
 Division: Forestry (3171)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	2,800
Other Services & Charges	-	-	-	-	50,800
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,600</b>

**Method of Financing**

General Fund	\$ -	\$ -	\$ -	\$ -	\$ 53,600
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**Number of Employees (FTEs)**                      0.0                      0.0                      0.0                      0.0                      0.0

**Description of Services:**

Maintains the charges for the electrical overhead street lighting found throughout the City and for all traffic signal systems.

	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Projected</u>	<u>2016 Revised</u>	<u>2017 Projected</u>
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**Key Measures:**

**Budget Comments/Issues:**

- Established budget in 2016.





Department: Public Works  
 Division: Garage (3176)

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ 319,181	\$ 305,567	\$ 330,400	\$ 321,600	\$ 336,000
Supplies	30,277	25,405	27,700	27,700	26,500
Other Services & Charges	100,770	110,851	94,700	95,200	93,400
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 450,228</b>	<b>\$ 441,823</b>	<b>\$ 452,800</b>	<b>\$ 444,500</b>	<b>\$ 455,900</b>

**Method of Financing**

General Fund	\$ 450,228	\$ 441,823	\$ 452,800	\$ 444,500	\$ 455,900
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<b>Number of Employees (FTEs)</b>	4.0	3.8	3.8	3.8	3.8
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**Description of Services:**

The Garage Division includes the Public Works maintenance office staff and the mechanics who maintain all city equipment for Public Works, Police, Fire, and other

	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Projected</u>	<u>2016 Revised</u>	<u>2017 Projected</u>
<b>Key Measures:</b>					
Annual Fuel Consumption - Diesel	27,497		24,000		
Annual Fuel Consumption - Gasoline	68,342		65,000		
Annual Number of Breakdown Repairs	75		70		
Average Equipment Rating Score	71		73		
Annual Cost per Vehicle	\$2,560		\$2,400		
Estimated Fleet Value	\$4.0 million		\$4.1 million		

**Budget Comments/Issues:**

-





**Department: Community Development**  
**Division: Planning (5112)**

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	444,970	478,523	466,200	468,600	518,600
Supplies	3,317	4,764	3,800	3,800	3,800
Other Services & Charges	54,652	54,901	64,800	68,400	66,700
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Totals</b>	<b>\$ 502,939</b>	<b>\$ 538,188</b>	<b>\$ 534,800</b>	<b>\$ 540,800</b>	<b>\$ 589,100</b>

**Method of Financing**

General Fund	\$ 502,939	\$ 538,188	\$ 534,800	\$ 540,800	\$ 589,100
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<b>Number of Employees (FTEs)</b>	4.2	4.5	4.5	4.9	4.9
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**Description of Services:**

Planning is the principal advisor to the Planning Commission, Appeals Commission, Environmental Quality and Energy Commission, City Council and City Manager on all land use, urban development, energy and environmental functions. This division also administers a variety of recycling programs and administers an aggressive code enforcement program.

	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Projected</u>	<u>2016 Revised</u>	<u>2017 Projected</u>
<b>Key Measures:</b>					
No. of nuisance abatements	104	122	100	100	100
No. of citations/formal complaints	7	5	7	7	6
Total No. land use applications	22	20	21	21	22
Permanent sign permits issued	30	37	30	30	30
Temporary sign permits issued	31	26	20	20	25

**Budget Comments/Issues:**

- Part-time position transitioned to full-time mid 2016
- Anticipate more sign permits with change in SUP requirement for electronic signs
- Complete a text amendment after approval of the TOD Master Plan





**Department: Non-Departmental**  
**Division: Non-Departmental (1410)**

<b>Expenditures by Category</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Personnel	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 60,000
Supplies	1,686	(61)	-	-	-
Other Services & Charges	10,725	15,575	17,500	12,400	15,000
Capital Outlay	-	-	-	-	-
Other Financing Uses	175,000	125,000	-	900,000	-
<b>Totals</b>	<b>\$ 187,411</b>	<b>\$ 140,514</b>	<b>\$ 77,500</b>	<b>\$ 972,400</b>	<b>\$ 75,000</b>

**Method of Financing**

General Fund	\$ 187,411	\$ 140,514	\$ 77,500	\$ 972,400	\$ 75,000
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**Number of Employees (FTEs)** 0.0 0.0

**Description of Services:**

The Non-Departmental Division was established in 1990. This Division accounts for expenditures which cannot be allocated to specific departments and/or divisions.

**Budget Comments/Issues:**

- Personnel expenditures includes \$60,000 dedicated to personnel salary adjustments for certain positions yet to be identified that are unplanned (includes job evaluation, market adjustments, errors or omissions).
- 2016 Revised Budget included revisions approved by council on 8/22/16 transferring to various Capital and Internal Service funds

**Cable TV 225**

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Franchise Fees	\$ 271,868	\$ 282,251	\$ 290,000	\$ 284,000	\$ 290,000
Sale of Maps, Videos & Misc	-	44	-	-	-
Administrative Charges	1,055	1,100	1,000	-	-
Interest Earnings	16,087	16,129	10,000	10,000	10,000
Unrealized Gain/Loss	20,181	(4,394)	-	-	-
Sale of Misc Property	-	-	-	-	-
Fixed Asset Gain/Loss	-	-	-	-	-
Miscellaneous Revenue	-	35,213	-	-	-
Transfer In		0	0	0	30,000
<b>Total Revenues</b>	<b>\$ 309,191</b>	<b>\$ 330,342</b>	<b>\$ 301,000</b>	<b>\$ 294,000</b>	<b>\$ 330,000</b>
<b>Expenditures</b>					
Personnel	\$ 126,185	\$ 147,398	\$ 174,100	\$ 174,400	\$ 214,100
Supplies	3,764	5,855	1,900	1,900	4,400
Other Services/Charges	102,130	109,352	112,700	138,700	116,300
Capital Outlay	-	-	-	-	25,000
<b>Total Expenditures</b>	<b>\$ 232,079</b>	<b>\$ 262,605</b>	<b>\$ 288,700</b>	<b>\$ 315,000</b>	<b>\$ 359,800</b>
Surplus (Deficiency) of Revenues over Expenditures	\$ 77,112	\$ 67,737	\$ 12,300	\$ (21,000)	\$ (29,800)
<b>Beginning Fund Balance</b>	<b>\$ 1,383,852</b>	<b>\$ 1,460,964</b>	<b>\$ 1,501,764</b>	<b>\$ 1,528,701</b>	<b>\$ 1,507,701</b>
<b>Ending Fund Balance</b>	<b>\$ 1,460,964</b>	<b>\$ 1,528,701</b>	<b>\$ 1,514,064</b>	<b>\$ 1,507,701</b>	<b>\$ 1,477,901</b>
<b>Number of Employees (FTEs)</b>	1.70	1.70	2.00	2.00	2.00

**Description of Services:**

The Cable TV Fund provides support for the Fridley Municipal Television Channel 17, web design and social media. All regular City Council, Appeals Commission, Planning Commission, and HRA meetings are broadcast live on Channel 17 and reran several times during the week. Staff also provides production services for the Fridley school Board meetings. In addition to broadcasting meetings, staff produce a number of departmental and community event programs. In total, staff produces about 90 programs a year.

Other services include: providing an electronic community bulletin board, assisting all City departments with their audio-video needs, programming of Fridley Public Access Channel 15, photography, newsletters, web administration, social media and press releases.

The Cable TV Fund also provides equipment necessary for the operations of Channel 17.

	2014 Actual	2015 Actual	2016 Projected	2016 Revised	2017 Projected
<b>Key Measures:</b>					
<b>Programming Produced</b>					
Civic Meetings	58	61	60	60	60
Departmental Programs	25	26	30	30	30
Community Events	5	8	5	8	5
Press Releases	NA	18	15	18	18
Newsletters	6	7	6	7	7
Electronic Newsletter	60	40	40	60	60
<b>Internet Presence</b>					
Viebit Hits	NA	NA	1,500	8,000	7,000
YouTube Hits	3,259	3,640	4,000	3,700	4,000
(Select Programs are uploaded, Meetings are not)					
Social media posts	NA	775	700	800	800

**Budget Comments/Issues:**

- 2017 Budget includes transfer in from IT improvement fund to provide staffing for imaging acceleration project, this funding was included in the CIP
- 2017 Budget includes \$25,000 in capital for the replacement of a video server and equipment

## Solid Waste Abatement 237

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
State Grants-Gen Gov't	\$ 80,688	\$ 94,869	\$ 95,000	\$ 101,000	\$ 102,000
Reimbursement-Gen Gov't	-	-	10,000	7,300	8,000
Recycling Fees	279,110	284,858	285,500	286,000	290,000
Recycling Penalties	8,311	7,494	8,900	6,000	6,000
Sale of Misc Property	-	-	-	-	-
Miscellaneous Revenue	21,352	22,810	10,000	13,000	12,000
Transfer From Other Funds	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 389,461</b>	<b>\$ 410,031</b>	<b>\$ 409,400</b>	<b>\$ 413,300</b>	<b>\$ 418,000</b>
<b>Expenditures</b>					
Personnel	\$ 55,709	\$ 49,730	\$ 59,000	\$ 59,000	\$ 50,400
Supplies	1,179	3,659	3,700	3,700	2,700
Other Services/Charges	324,413	357,498	342,400	343,400	364,400
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 381,300</b>	<b>\$ 410,888</b>	<b>\$ 405,100</b>	<b>\$ 406,100</b>	<b>\$ 417,500</b>
Surplus (Deficiency) of Revenues over Expenditures	\$ 8,161	\$ (856)	\$ 4,300	\$ 7,200	\$ 500
<b>Beginning Fund Balance</b>	<b>\$ 78,583</b>	<b>\$ 86,744</b>	<b>\$ 85,887</b>	<b>\$ 85,887</b>	<b>\$ 93,087</b>
<b>Ending Fund Balance</b>	<b>\$ 86,744</b>	<b>\$ 85,887</b>	<b>\$ 90,187</b>	<b>\$ 93,087</b>	<b>\$ 93,587</b>
<b>Number of Employees (FTEs)</b>	1.00	0.50	0.50	0.50	0.50

### Description of Services:

Fund was established in 1991. It reflects the City's solid waste abatement activities such as curbside recycling and drop-off events to eliminate electronics, appliances and other items from the waste stream. Marketing and educational activities are also supported.

<b>Key Measures:</b>	2014 Actual	2015 Actual	2016 Projected	2016 Revised	2017 Projected
Total recycling tons reported to county (NIC municipal)	2,271	2,312	2,000	2,080	2,200
Curbside recycling tonnage, units 1-12	1,500	1,907	1,570	1,800	1,900

### Budget Comments/Issues:

- Continue with multi-unit apartment recycling and focus on labeling and education
- Host 3 drop-off events (including 1 multi-city with Columbia Heights, Hilltop and Spring Lake Park)
- Work to upsize recycling carts to 96 gallon for single family residences
- Improve webpages for recycling

**Police Activity 260**

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Reimbs-Other City/Cty-Pub Safety	\$ -	\$ 52,324	\$ 137,100	\$ 137,000	\$ 137,400
Transfer From Other Fund	-	100,000	-	-	-
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 152,324</b>	<b>\$ 137,100</b>	<b>\$ 137,000</b>	<b>\$ 137,400</b>
<b>Expenditures</b>					
Personnel	\$ -	\$ 48,777	\$ 128,700	\$ 128,700	\$ 128,700
Supplies	-	2,166	200	200	200
Other Services/Charges	-	1,909	5,100	5,100	4,500
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 52,851</b>	<b>\$ 134,000</b>	<b>\$ 134,000</b>	<b>\$ 133,400</b>
Surplus (Deficiency) of Revenues over Expenditures	\$ -	\$ 99,473	\$ 3,100	\$ 3,000	\$ 4,000
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ (97,712)</b>	<b>\$ 1,761</b>	<b>\$ 1,761</b>	<b>\$ 4,761</b>
<b>Ending Fund Balance</b>	<b>\$ (97,712)</b>	<b>\$ 1,761</b>	<b>\$ 4,861</b>	<b>\$ 4,761</b>	<b>\$ 8,761</b>
<b>Number of Employees (FTEs)</b>	0.00	1.00	1.00	1.00	1.00

**Description of Services:**

Administers grants received from a variety of intergovernmental agencies. In most cases, grant funds are provided on a reimbursement basis following proper documentation of expenditures, however, in some cases the money is provided in advance to be spent on specific activities outlined in the grant.

<b>Key Measures:</b>	2014 Actual	2015 Actual	2016 Projected	2016 Revised	2017 Projected

**Budget Comments/Issues:**

- The County-wide PSDS manager is coded to fund 260 with reimbursements from Anoka County.

## Springbrook Nature Center 270

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Revised	Budget
Current Ad Valorem	\$ 336,448	\$ 343,130	\$ 350,700	\$ 350,700	\$ 350,700
Delinquent Ad Valorem	(74)	1,687	-	1,600	-
Shelter Rental	496	1,857	400	-	18,000
Daycamp	36,716	41,213	34,000	51,200	55,000
Special Events	34,883	26,992	22,000	-	25,000
School Programs (Non-Fridley)	31,759	14,596	24,000	10,900	18,000
School Programs (Fridley Only)	-	8,208	-	-	10,000
Birthday Parties	3,875	2,765	3,000	-	5,000
Public Interpretive Programs	1,610	1,071	1,400	-	2,000
Community Groups	2,758	1,863	1,500	300	2,500
Interest Earnings	285	1,284	-	1,000	1,000
Unrealized Gain/Loss	306	(517)	-	-	-
Gen Contrib/Donations	9,175	38,698	-	11,100	-
<b>Total Revenues</b>	<b>\$ 458,237</b>	<b>\$ 482,846</b>	<b>\$ 437,000</b>	<b>\$ 426,800</b>	<b>\$ 487,200</b>
<b>Expenditures</b>					
Personnel	\$ 327,738	\$ 323,866	\$ 345,500	\$ 321,600	\$ 381,600
Supplies	34,517	33,058	28,800	42,800	32,900
Other Services/Charges	39,539	52,728	54,000	58,500	67,000
Capital Outlay	-	-	-	-	-
Other Financing Uses	-	19,400	-	-	-
<b>Total Expenditures</b>	<b>\$ 401,794</b>	<b>\$ 429,051</b>	<b>\$ 428,300</b>	<b>\$ 422,900</b>	<b>\$ 481,500</b>
Surplus (Deficiency) of Revenues over Expenditures	\$ 56,443	\$ 53,795	\$ 8,700	\$ 3,900	\$ 5,700
<b>Beginning Fund Balance</b>	<b>\$ 60,712</b>	<b>\$ 117,157</b>	<b>\$ 170,952</b>	<b>\$ 170,952</b>	<b>\$ 174,852</b>
<b>Ending Fund Balance</b>	<b>\$ 117,157</b>	<b>\$ 170,952</b>	<b>\$ 179,652</b>	<b>\$ 174,852</b>	<b>\$ 180,552</b>
<b>Number of Employees (FTEs)</b>	3.50	3.50	3.50	3.50	3.50

### Description of Services:

Provides a wide range of environmental interpretive programs utilizing various natural resource areas within the city. These programs are available to the general public, local school districts, community groups and organizations.

	2014	2015	2016	2016	2017
	Actual	Actual	Projected	Revised	Projected
<b>Key Measures:</b>					
Program participant hours	46,152		42,000		
Number of school group student visits	12,509		13,000		
Volunteer hours	16,012		14,000		

### Budget Comments/Issues:

- The construction of the new and remodeled Interpretive Center at Springbrook Nature Center was completed in 2016, phase 2 started in late 2016 and is scheduled for completion in 2017.
- The 2017 salary budget reflects increase janitorial services.

## BUILDINGS CAPITAL IMPROVEMENTS 405

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Local Government Aid	\$ 500,000	\$ 250,000	\$ -	\$ -	\$ -
Investment Income	22,362	10,399	7,500	-	-
Capital Improvement Plan Bonds	-	-	-	-	50,000,000
Miscellaneous - Donations	10,000	-	-	-	-
Transfers In	-	-	-	500,000	-
<i>Totals</i>	<u>\$ 532,362</u>	<u>\$ 260,399</u>	<u>\$ 7,500</u>	<u>\$ 500,000</u>	<u>\$ 50,000,000</u>
<b>Expenditures by Category</b>					
Community Center Furniture & Fixtures	\$ 24,376	\$ 10,366	\$ 5,000	\$ 5,000	\$ 5,000
Municipal Center Facilities Feasibility Study	31,592	8,380	-	-	-
Municipal Center HVAC Replacement	-	57,892	25,000	-	-
Municipal Center Roof Replacement	-	2,458	-	-	-
Municipal Center Ramp Repairs	3,711	10,295	-	-	-
Municipal Center Security Upgrades	9,000	-	-	-	-
Municipal Center Furniture & Fixtures	-	11,726	26,000	6,000	-
Municipal Center Exterior Repairs	-	27,174	-	8,900	-
Municipal Center Site Analysis	-	67,357	75,000	-	-
Municipal Center Civic Campus	-	-	-	1,250,000	48,750,000
Police Garage Roof Replacement	15,650	-	-	-	-
Police Gun Range Improvements	-	-	96,000	-	-
Fire Station 1 ADA & Entrance Upgrades	91,806	-	-	-	-
Fire Station Floor Resurfacing - All Stations	-	-	25,000	25,000	-
Fire Station 1 Site Upgrades	-	-	15,000	-	-
Fire Station 2 & 3 Site Upgrades	-	-	-	-	27,000
Fire Station 3 Site Upgrades	17,295	-	-	-	-
Fire Station 2 & 3 Security Upgrades	-	12,566	-	-	-
<i>Totals</i>	<u>\$ 193,430</u>	<u>\$ 208,214</u>	<u>\$ 267,000</u>	<u>\$ 1,294,900</u>	<u>\$ 48,782,000</u>
Surplus (Deficiency) of Revenues over (under) Expenditures	338,932	52,185	(259,500)	(794,900)	1,218,000
Reserve for Delayed Projects	-	-	-	(24,634)	-
<i>Beginning Fund Balance</i>	<u>\$ 1,058,328</u>	<u>\$ 1,397,260</u>	<u>\$ 1,449,445</u>	<u>\$ 1,449,445</u>	<u>\$ 629,911</u>
<i>Ending Fund Balance</i>	<u>\$ 1,397,260</u>	<u>\$ 1,449,445</u>	<u>\$ 1,189,945</u>	<u>\$ 629,911</u>	<u>\$ 1,847,911</u>

### **Description of Services:**

The purpose of the Building Capital Improvements budget is to fund repair or replacement of major buildings or building related improvements. The Capital Improvement Plan (CIP) is an integral component for the development of the current year's budget. The CIP is used for planning future expenditures over a multitude of years. The budget is the document that formalizes which projects will proceed.

## STREET CAPITAL IMPROVEMENTS 406

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Municipal State Aid - State Aid Routes	\$ 658,321	\$ 400,049	\$ 317,400	\$ 317,400	\$ 317,400
Municipal State Aid - Local Routes	-	-	369,400	369,400	369,400
Federal Highway Aid	-	-	150,000	150,000	-
Special Assessments	542,489	206,794	1,300,000	600,000	560,000
Investment Income	61,525	16,398	20,000	20,000	15,100
<i>Totals</i>	<u>\$ 1,262,335</u>	<u>\$ 623,241</u>	<u>\$ 2,156,800</u>	<u>\$ 1,456,800</u>	<u>\$ 1,261,900</u>
<b>Expenditures</b>					
Street Rehabilitation Program	\$ 1,099,762	\$ 462,662	\$ 800,000	\$ 800,000	\$ 770,000
Sealcoat Program	268,604	291,095	270,000	270,000	270,000
Street Sign Replacements	-	-	-	-	-
Traffic Signal Maint/Retrofit	-	-	20,000	20,000	20,000
Trail/Walk Upgrades	5,797	9,937	100,000	100,000	100,000
69th Avenue Railroad Crossing	4,465	-	-	-	-
Main Street Pedestrian Bridge	-	5,946	150,000	150,000	-
Capital Signage Replacements	-	-	-	-	15,000
Street Lighting Upgrades	-	-	90,000	90,000	90,000
Traffic Safety Projects	-	-	30,000	30,000	30,000
Transfer to General Fund	41,000	131,000	94,400	94,400	94,400
<i>Totals</i>	<u>\$ 1,419,628</u>	<u>\$ 900,640</u>	<u>\$ 1,554,400</u>	<u>\$ 1,554,400</u>	<u>\$ 1,389,400</u>
Surplus (Deficiency) of Revenues over (under) Expenditures	(157,293)	(277,399)	602,400	(97,600)	(127,500)
Reserve for Delayed Projects	-	-	-	(933,757)	-
<i>Beginning Fund Balance</i>	<u>2,971,880</u>	<u>2,814,587</u>	<u>2,537,188</u>	<u>2,537,188</u>	<u>1,505,831</u>
<i>Ending Fund Balance</i>	<u>\$ 2,814,587</u>	<u>\$ 2,537,188</u>	<u>\$ 3,139,588</u>	<u>\$ 1,505,831</u>	<u>\$ 1,378,331</u>

### **Description of Services:**

The purpose of the Street Improvements budget is to fund repair or replacement of city streets and street related equipment such as signs and street lights. Funding sources for these improvement come from two primary sources, Municipal State Aid and special assessments. The Capital Improvement Plan (CIP) is an integral component for the development of the current year's budget. The CIP is used for planning future projects over a multitude of years. The budget is the document that formalizes which projects will proceed. Funding sources for these improvement come from two primary sources, Municipal State Aid and special assessments.

## PARKS CAPITAL IMPROVEMENTS 407-3172

<b>Revenues</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Ad Valorem Tax Levy	\$ -	\$ -	\$ -	\$ -	\$ -
Liquor Store Proceeds (Transfer In)	-	75,000	75,000	75,000	75,000
Local Government Aid	100,000	-	25,000	25,000	20,000
Investment Income	42,959	11,048	15,000	15,000	15,000
Park Dedication Fees	3,750	-	5,000	5,000	75,000
Transfer from SNC	-	19,400	-	-	-
Miscellaneous	70	1,536	-	-	-
SPRING Foundation Donation	-	134,320	-	-	-
State Bond Funds (Met Council)	-	1,515,408	2,000,000	2,000,000	-
<b>Totals</b>	<b>\$ 146,779</b>	<b>\$ 1,756,712</b>	<b>\$ 2,120,000</b>	<b>\$ 2,120,000</b>	<b>\$ 185,000</b>
<b>Expenditures by Category</b>					
Court Surfacing/Overlays	\$ -	\$ 25,120	\$ 30,000	\$ 30,000	\$ 32,000
Park Furnishings	1,702	5,723	10,000	10,000	12,000
Commons Park Irrigation System	66,371	-	-	-	-
Park Parking Lot Resurfacing	70,596	-	125,000	125,000	90,000
SNC Boardwalk Replacement	21,335	252,281	25,000	25,000	5,000
Security Cameras in Parks	-	-	30,000	30,000	30,000
Playground Equipment Repairs/Replacement	-	-	30,000	30,000	80,000
SPRING Project/Springbrook Nature Center	89,995	1,562,768	2,000,000	2,000,000	-
<b>Totals</b>	<b>\$ 249,999</b>	<b>\$ 1,845,892</b>	<b>\$ 2,250,000</b>	<b>\$ 2,250,000</b>	<b>\$ 249,000</b>
Surplus (Deficiency) of Revenues over (under) Expenditures	(103,220)	(89,180)	(130,000)	(130,000)	(64,000)
Reserve for Delayed Projects	-	-	-	(163,700)	-
<b>Beginning Fund Balance</b>	<b>1,873,360</b>	<b>1,770,140</b>	<b>1,680,960</b>	<b>1,680,960</b>	<b>1,387,260</b>
<b>Ending Fund Balance</b>	<b>\$ 1,770,140</b>	<b>\$ 1,680,960</b>	<b>\$ 1,550,960</b>	<b>\$ 1,387,260</b>	<b>\$ 1,323,260</b>

### Description of Services:

The purpose of the Park Capital Improvements budget is to fund repair or replacement of park equipment or park related improvements. The Capital Improvement Plan (CIP) is an integral component for the development of the current year's budget. The CIP is used for planning future expenditures over a multitude of years. The budget is the document that formalizes which projects will proceed.

## Information Technology Capital Projects 409-1213

<b>Revenues</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Property Taxes	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Local Government Aid	-	-	150,000	150,000	86,000
Charges for Services	59,111	64,960	50,700	50,700	40,700
Miscellaneous	20,679				
Investment Income	8,742	829	1,500	1,500	1,500
Transfers In	175,000	125,000	-	207,100	-
<b>Totals</b>	<b>\$ 263,532</b>	<b>\$ 240,789</b>	<b>\$ 252,200</b>	<b>\$ 459,300</b>	<b>\$ 178,200</b>
<b>Expenditures by Category</b>					
Technology Purchases/Upgrades	\$ 187,676	\$ 274,449	\$ 100,100	\$ 215,100	\$ 173,500
Office Equipment	84,873	20,922	115,000	-	-
Public Safety Technology	199,440	73,221	70,700	40,700	45,700
Security Equipment	-	-	-	-	-
Technology Infrastructure	1,281	-	-	-	-
Communications Technology	-	-	-	-	-
Transfer Out					30,000
<b>Totals</b>	<b>\$ 473,270</b>	<b>\$ 368,592</b>	<b>\$ 285,800</b>	<b>\$ 255,800</b>	<b>\$ 249,200</b>
Surplus (Deficiency) of Revenues over (under) Expenditures	(209,738)	(127,803)	(33,600)	203,500	(71,000)
Reserve for Delayed Projects	-	-	-	-	-
<b>Beginning Fund Balance</b>	<b>\$ 541,131</b>	<b>\$ 331,393</b>	<b>\$ 203,590</b>	<b>\$ 203,590</b>	<b>\$ 407,090</b>
<b>Ending Fund Balance</b>	<b>\$ 331,393</b>	<b>\$ 203,590</b>	<b>\$ 169,990</b>	<b>\$ 407,090</b>	<b>\$ 336,090</b>

### **Description of Services:**

The Technology Development fund provides for the purchase of replacement computers, local area and wide area network equipment, printers, peripheral devices, telecommunications improvements and software. It also provides for the purchase of new equipment and software that serves the city as a whole, including major office equipment such as copiers and smartboards.

## CAPITAL EQUIPMENT FUND 410

<b>Revenues</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Revised</b>	<b>2017 Budget</b>
Ad Valorem Tax Levy	\$ 175,000	\$ -	\$ -	\$ -	\$ -
State Grants	-	-	-	-	-
MVHC	-	-	-	-	-
Local Government Aid	611,400	1,040,477	925,000	925,000	462,300
Investment Income	10,745	885	7,500	7,500	7,500
Auction Proceeds	36,836	-	30,000	30,000	30,000
Donations	-	-	-	-	-
Other Reimbursements	-	-	-	-	-
Sale of Capital Assets	-	93,670	-	-	-
Transfer from Section 8 Close Out	20,000	-	-	-	-
Transfer from Liquor Stores	-	175,000	175,000	175,000	175,000
Equipment Certificate Proceeds	-	-	-	-	-
<b>Totals</b>	<b>\$ 853,981</b>	<b>\$ 1,310,032</b>	<b>\$ 1,137,500</b>	<b>\$ 1,137,500</b>	<b>\$ 674,800</b>
<b>Expenditures by Category</b>					
Police	\$ 178,535	\$ 292,593	\$ 314,200	\$ 314,200	\$ 349,300
Fire	96,157	280,443	61,500	61,500	185,500
Public Works					
Parks Division	38,328	132,031	54,000	54,000	129,000
Streets Division	225,553	568,061	-	-	42,000
Garage Division	-	-	-	-	-
Community Development	35,462	-	-	-	-
General Government	-	-	-	-	-
<b>Totals</b>	<b>\$ 574,035</b>	<b>\$ 1,273,128</b>	<b>\$ 429,700</b>	<b>\$ 429,700</b>	<b>\$ 705,800</b>
Surplus (Deficiency) of Revenues over (under) Expenditures	279,946	36,904	707,800	707,800	(31,000)
Reserve for Delayed Projects	-	-	-	(324,137)	-
<b>Beginning Fund Balance</b>	<b>\$ 102,365</b>	<b>\$ 382,311</b>	<b>\$ 419,215</b>	<b>\$ 419,215</b>	<b>\$ 802,878</b>
<b>Ending Fund Balance</b>	<b>\$ 382,311</b>	<b>\$ 419,215</b>	<b>\$ 1,127,015</b>	<b>\$ 802,878</b>	<b>\$ 771,878</b>

### Description of Services:

The Capital Equipment Capital Projects Fund was created in 2012 for the purpose of funding replacement or repair of major capital items that are expected to exceed \$5,000 in cost. The primary sources of revenue for the fund are Local Government Aid, capital equipment certificates, liquor store profits and tax levy proceeds. The fund also receives earnings from the auction of surplus city property as well as investment earnings.

# CAPITAL EQUIPMENT FUND (410)

## CIP - Expenditure Detail

	New or Replacement (✓)	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Police (2110)</b>						
Police Squad / SUV / Pickup	✓	\$ 178,535	\$ 172,626	\$ 188,000	\$ 188,000	\$ 188,000
Non-Lethal Force Equipment						\$ 40,600
Squad Camrea DVR Rplcmt						\$ 42,000
Equipment (Radios)	✓	-	74,735	78,700	78,700	78,700
Emergency Sirens	✓	-	45,232	47,500	47,500	-
<b>Total Police</b>		<b>\$ 178,535</b>	<b>\$ 292,593</b>	<b>\$ 314,200</b>	<b>\$ 314,200</b>	<b>\$ 349,300</b>
<b>Fire (2510)</b>						
Fire Engine	✓	\$ -	\$ 204,340	\$ -	\$ -	\$ -
Equipment (Radios)	✓	-	-	61,500	61,500	61,500
Rescue Truck	✓	71,642	4,346	-	-	94,000
Rescue Boat	✓	-	29,660	-	-	-
Engine #3 Paint/Rehab	✓	20,979	-	-	-	-
SCBA Replacement						30,000
Aerial Ladder Paint/Rehab	✓	-	-	-	-	-
Station Alerting	New	-	33,008	-	-	-
Emergency Response Trailer	✓	3,536	9,089	-	-	-
<b>Total Fire</b>		<b>\$ 96,157</b>	<b>\$ 280,443</b>	<b>\$ 61,500</b>	<b>\$ 61,500</b>	<b>\$ 185,500</b>
<b>Public Works - Parks Division (3172)</b>						
Mowers	✓	\$ -	\$ 25,538	\$ 10,000	\$ 10,000	\$ -
Pickup Trucks	✓	-	28,349	30,000	30,000	30,000
Dump Trucks with Plows	✓	-	27,553	-	-	-
Skidloader	✓	-	-	-	-	-
Utility Vehicle for Trail Plowing	New	-	-	-	-	99,000
Utility Vehicles and Equipment	✓	38,328	50,591	14,000	14,000	-
<b>Total PW - Parks Division</b>		<b>\$ 38,328</b>	<b>\$ 132,031</b>	<b>\$ 54,000</b>	<b>\$ 54,000</b>	<b>\$ 129,000</b>
<b>Public Works - Streets Division (3174)</b>						
Pickup Trucks	✓	\$ -	\$ 82,030	\$ -	\$ -	\$ 42,000
Dump Trucks with Plows	✓	125,893	207,447	-	-	-
Heavy Equipment	✓	41,230	158,410	-	-	-
Traffic Marking and Safety Equip.	✓	25,304	-	-	-	-
Aerial Equipment	✓	33,126	120,174	-	-	-
Utility Vehicles and Equipment	✓	-	-	-	-	-
<b>Total PW-Streets Division</b>		<b>\$ 225,553</b>	<b>\$ 568,061</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 42,000</b>
<b>Public Works - Garage Division (3176)</b>						
Equipment	✓	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Community Development (5110 &amp; 5114)</b>						
Mid-size Passenger Vehicles (2)	✓	\$ 35,462	\$ -	\$ -	\$ -	\$ -
<b>General Government</b>						
Equipment	✓	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures</b>		<b>\$ 556,304</b>	<b>\$ 1,273,128</b>	<b>\$ 429,700</b>	<b>\$ 429,700</b>	<b>\$ 705,800</b>

**Water 601**

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Administrative Charges	\$ -	\$ -	\$ -	\$ -	\$ -
NSF Charges	-	-	-	-	-
Antenna Lease Fees	-	-	\$ 42,000	-	-
Interest Earnings	35,327	25,919	44,000	32,400	20,300
Unrealized Gain/Loss	48,421	(5,471)	-	-	-
Sale of Misc Property	3,748	-	-	-	-
Miscellaneous	745	335,488	-	-	-
Water Sales	2,765,797	2,736,016	3,009,500	3,146,400	3,493,400
Water Flat Rate Sales	2,043	11,900	10,200	-	-
Connect/Reconnect Fees	6,305	11,655	5,000	5,000	5,000
Penalties/Forfeit Discount	85,168	87,779	88,500	88,500	88,500
Water Tapping & Misc Fees	19,635	23,090	28,000	28,000	28,000
Meter Sales	16,030	15,500	1,000	8,500	8,500
One-Time Set-up Fees	14,245	16,695	9,100	12,000	12,000
Fixed Asset Gain/Loss	-	-	-	-	-
Capital Bond Issuance	-	-	4,372,400	4,355,000	-
<b>Total Revenues</b>	<b>\$ 2,997,464</b>	<b>\$ 3,258,571</b>	<b>\$ 7,609,700</b>	<b>\$ 7,675,800</b>	<b>\$ 3,655,700</b>
<b>Expenditures</b>					
Personnel	\$ 520,581	\$ 664,978	\$ 702,600	\$ 702,600	\$ 688,200
Supplies	465,244	380,559	342,800	1,002,800	1,090,300
Other Services/Charges	1,724,292	1,876,571	1,926,500	1,931,300	1,981,900
Capital Outlay	-	-	1,560,000	2,400,000	945,000
Other Financing Uses	-	154,194	-	-	-
Debt Service	192,303	173,207	1,096,200	810,500	1,120,076
<b>Total Expenditures</b>	<b>\$ 2,902,420</b>	<b>\$ 3,249,509</b>	<b>\$ 5,628,100</b>	<b>\$ 6,847,200</b>	<b>\$ 5,825,476</b>
Surplus (Deficiency) of Revenues over Expenditures	<b>\$ 95,044</b>	<b>\$ 9,062</b>	<b>\$ 1,981,600</b>	<b>\$ 828,600</b>	<b>\$ (2,169,776)</b>
<b>Ending Cash Balance</b>	<b>\$ 3,271,777</b>	<b>\$ 1,958,298</b>	<b>\$ 4,825,498</b>	<b>\$ 3,672,498</b>	<b>\$ 2,455,322</b>
<b>Beginning Fund Balance</b>	<b>\$ 9,037,091</b>	<b>\$ 9,132,135</b>	<b>\$ 9,141,197</b>	<b>\$ 9,141,197</b>	<b>\$12,369,797</b>
<b>Ending Fund Balance</b>	<b>\$ 9,132,135</b>	<b>\$ 9,141,197</b>	<b>\$12,682,797</b>	<b>\$12,369,797</b>	<b>\$11,145,021</b>
<b>Number of Employees (FTEs)</b>	7.00	7.80	7.80	7.86	7.86

**Description of Services:**

The Water Division provides treatment, distribution, and metering of the City's drinking water to properties within the City of Fridley. The division also maintain water pressure and fire hydrants used for fire suppression throughout the City.

	2014 Actual	2015 Actual	2016 Projected	2016 Revised	2017 Projected
<b>Key Measures:</b>					
Average age of distribution mains	51.7		53.2		
Water main breaks	36		30		
Water service leaks	34		50		
Water distributed - millions of gallons	1,380		1,200		
Water sold - millions of gallons	1,037	1,179	1,037	1,179	1092
Average meter age	20	20	16	16	10
Water quality complaints	5		5		
Number of filter backwashes	400		550		
Number of reclaim solids pump downs	45		60		
Utility locate requests	2,100		2,200		

**Budget Comments/Issues:**

- 2016 & 2017 water production expenses include an increase of 10% or approximately \$80,000 due to stopping the flow of water from New Brighton. This increased annual operating cost will continue until New Brighton is able to effectively treat their water, which is anticipated to be three to four years.
- Water sales have declined almost 15 percent since 2012. Due to the decline in water sales and the increased operating expenses and the ever growing demand for infrastructure refurbishment, staff is recommending a 9% increase in water rates for 2017.
- In 2017, the City will contract for a utility rate study to consider the potential need for a restructuring of utility rates. feasibility of rates and the growing need for reconstruction of infrastructure.

**CITY OF FRIDLEY  
WATER FUND PROJECTIONS  
INCOME / EXPENSE PROJECTIONS  
10/27/16**

	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
<b>Residential</b>									
Rate (Quarterly 0-20,000)	1.49	1.56	1.80	1.80	1.97	2.14	2.29	2.45	2.58
Rate (Quarterly 20,001-40,000)	1.65	1.74	2.00	2.00	2.18	2.37	2.54	2.72	2.85
Rate (Quarterly 40,001-60,000)	1.81	1.90	2.19	2.19	2.39	2.60	2.78	2.98	3.13
Rate (Quarterly 60,001-unlimited)	1.96	2.06	2.36	2.36	2.58	2.81	3.01	3.22	3.38
	<b>8.0%</b>	<b>5.0%</b>	<b>15.0%</b>	<b>15.0%</b>	<b>9.0%</b>	<b>9.0%</b>	<b>7.0%</b>	<b>7.0%</b>	<b>5.0%</b>
				<b>Rate Change Projections (%)</b>					
<b>Gallons Sold (thousands)</b>									
Actual Consumption (Quarterly 0-20,000)	237,064	377,398	237,064	377,398	330,620	330,620	330,620	330,620	330,620
Actual Consumption (Quarterly 20,001-40,000)	143,587	81,664	143,587	81,664	102,305	102,305	102,305	102,305	102,305
Actual Consumption (Quarterly 40,001-60,000)	54,870	35,030	54,870	35,030	41,643	41,643	41,643	41,643	41,643
Actual Consumption (Quarterly 60,001-unlimited)	232,558	256,687	232,558	256,687	248,644	248,644	248,644	248,644	248,644
<b>Total Consumption</b>	<b>668,079</b>	<b>750,779</b>	<b>668,079</b>	<b>750,779</b>	<b>723,212</b>	<b>723,212</b>	<b>723,212</b>	<b>723,212</b>	<b>723,212</b>
<b>Commercial</b>									
Rate (Quarterly 0-40,000)	1.81	1.90	2.19	2.19	2.39	2.60	2.78	2.98	3.13
Rate (Quarterly 40,001-250,000)	2.02	2.12	2.44	2.44	2.66	2.90	3.11	3.32	3.49
Rate (Quarterly 250,001-500,000)	2.25	2.36	2.72	2.72	2.96	3.23	3.45	3.69	3.88
Rate (Quarterly 500,001-1,000,000)	2.47	2.59	2.99	2.99	3.26	3.55	3.80	4.06	4.27
Rate (Quarterly 1,000,001-unlimited)	2.70	2.84	3.26	3.26	3.55	3.87	4.14	4.43	4.65
	<b>8.0%</b>	<b>5.0%</b>	<b>15.0%</b>	<b>15.0%</b>	<b>9.0%</b>	<b>9.0%</b>	<b>7.0%</b>	<b>7.0%</b>	<b>5.0%</b>
				<b>Rate Change Projections (%)</b>					
<b>Gallons Sold (thousands)</b>									
Actual Consumption (Quarterly 0-40,000)	13,265	46,043	13,265	46,043	13,265	13,265	13,265	13,265	13,265
Actual Consumption (Quarterly 40,001-250,000)	54,618	96,838	54,618	96,838	54,618	54,618	54,618	54,618	54,618
Actual Consumption (Quarterly 250,001-500,000)	30,048	50,937	30,048	50,937	30,048	30,048	30,048	30,048	30,048
Actual Consumption (Quarterly 500,001-1,000,000)	32,998	58,041	32,998	58,041	32,998	32,998	32,998	32,998	32,998
Actual Consumption (Quarterly 1,000,001-unlimited)	238,927	176,399	238,927	176,399	238,927	238,927	238,927	238,927	238,927
<b>Total Consumption</b>	<b>369,856</b>	<b>428,258</b>	<b>369,856</b>	<b>428,258</b>	<b>369,856</b>	<b>369,856</b>	<b>369,856</b>	<b>369,856</b>	<b>369,856</b>
<b>Operating Revenues</b>									
Water Sales (volume based sales)	2,317,597	2,390,500	2,505,400	2,749,400	2,835,000	3,090,100	3,306,500	3,537,900	3,714,800
Fixed Revenue (accounts * base per Customer * 4 quarter:	448,200	458,752	540,223	527,680	575,171	626,937	670,822	717,780	753,669
Flat Rate Sales	2,043		10,200						
Other Revenue	145,877	57,871	175,600	11,320	225,229	225,229	225,229	225,229	225,229
<b>Total Operating Revenues</b>	<b>2,913,717</b>	<b>2,907,123</b>	<b>3,231,423</b>	<b>3,288,400</b>	<b>3,635,400</b>	<b>3,942,265</b>	<b>4,202,551</b>	<b>4,480,909</b>	<b>4,693,698</b>

CITY OF FRIDLEY  
WATER FUND PROJECTIONS  
INCOME / EXPENSE PROJECTIONS  
10/27/16

Exhibit 1

	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
			<b>2.0%</b>	<b>2.0%</b>	<b>2.0%</b>	<b>2.0%</b>	<b>2.0%</b>	<b>3.0%</b>	<b>3.0%</b>
			<b>Estimated Expenditure Change (%)</b>						
<b>Operating Expenses</b>									
Personal Services	801,182	664,979	927,601	702,600	688,200	701,964	716,003	737,483	759,608
Supplies	465,244	380,558	234,102	1,022,800	998,784	474,549	484,040	498,561	513,518
Other Services and Charges	715,739	1,129,567	962,143	1,045,700	1,066,614	1,087,946	998,805	1,028,769	1,059,632
Actual Depreciation (Base Year)	729,276	748,329	637,358	748,329	809,829	952,579	1,157,412	1,419,579	1,721,246
Change in Depreciation (Since Base Year), non-cap CIP			181,710	61,500	142,750	204,833	262,167	301,667	316,667
<b>Total Operating Expenses</b>	<b>2,711,441</b>	<b>2,923,433</b>	<b>2,942,914</b>	<b>3,580,929</b>	<b>3,706,177</b>	<b>3,421,871</b>	<b>3,618,427</b>	<b>3,986,050</b>	<b>4,370,671</b>
<b>Operating Income</b>	<b>202,276</b>	<b>(16,310)</b>	<b>288,509</b>	<b>(292,529)</b>	<b>(70,777)</b>	<b>520,394</b>	<b>584,124</b>	<b>494,849</b>	<b>323,026</b>
<b>Non-Operating Revenues/Expenses</b>									
Interest Income	83,748	20,448	44,000	32,400	20,300	6,205	14,290	13,210	14,882
Donated Infrastructure		331,000							
Administrative Charges		-	-	-	-	-	-	-	-
Intergovernmental Revenues		-	-	-	-	-	-	-	-
Debt Service (interest only)	(190,978)	(171,882)	(159,699)	(254,035)	(276,675)	(162,151)	(254,026)	(229,900)	(209,975)
Gain/(Loss) on Disposition of Fixed Assets		-	-	-	-	-	-	-	-
Operating Transfer In/(Out)		(154,194)							
<b>Total Non-Operating Revenues/Expenses</b>	<b>(107,230)</b>	<b>25,372</b>	<b>(115,699)</b>	<b>(221,635)</b>	<b>(256,375)</b>	<b>(155,945)</b>	<b>(239,736)</b>	<b>(216,690)</b>	<b>(195,093)</b>
<b>Net Income</b>	<b>95,046</b>	<b>9,062</b>	<b>172,810</b>	<b>(514,164)</b>	<b>(327,152)</b>	<b>364,449</b>	<b>344,388</b>	<b>278,158</b>	<b>127,933</b>
<b>Cash and Cash Equivalents January 1</b>	<b>3,271,177</b>	<b>1,720,005</b>	<b>2,419,988</b>	<b>1,720,005</b>	<b>3,050,670</b>	<b>1,241,097</b>	<b>2,857,958</b>	<b>2,641,925</b>	<b>2,976,329</b>
<b>Net Increase (Decrease) in cash</b>	<b>-</b>	<b>-</b>	<b>1,466,878</b>	<b>1,330,665</b>	<b>(1,809,573)</b>	<b>1,616,861</b>	<b>(216,033)</b>	<b>334,404</b>	<b>550,846</b>
<b>Cash and Cash Equivalents December 31</b>	<b>3,271,177</b>	<b>1,720,005</b>	<b>3,886,866</b>	<b>3,050,670</b>	<b>1,241,097</b>	<b>2,857,958</b>	<b>2,641,925</b>	<b>2,976,329</b>	<b>3,527,176</b>

Cash Balance Floor (6 months Operating/DS/Capital)	\$	991,083	\$	1,087,552	\$	5,119,022	\$	4,959,585	\$	4,088,474	\$	4,104,380	\$	3,333,450	\$	3,027,307	\$	2,991,354
One-year's operating, debt service, & capital improvements:	\$	2,711,441	\$	2,923,433	\$	7,000,013	\$	7,154,964	\$	6,417,852	\$	6,394,022	\$	5,852,453	\$	5,880,960	\$	6,195,646
Restricted Cash as year end (unspent bond proceeds)	\$	-	\$	-	\$	1,030,000	\$	1,590,000	\$	-	\$	950,000	\$	-	\$	-	\$	-
Unrestricted Cash as year end		1,720,005		2,856,866		1,460,670		1,241,097		1,907,958		2,641,925		2,976,329		3,527,176		

## Sanitary Sewer 602

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Public Works Main't	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	9,238	12,270	25,000	8,400	8,500
Unrealized Gain/Loss	18,305	(3,846)	-	-	-
Fixed Asset Gain/Loss	-	10,672	-	-	-
Sewer Sales	4,511,758	4,642,886	4,858,800	4,976,100	5,392,700
Sewer Flat Rate Sales	158,551	89,358	101,000	138,200	113,800
Connect/Reconnect Fees	780	1,280	500	500	500
Penalties/Forfeit Discount	77,442	73,574	53,000	98,500	85,000
Grant Proceeds	118,827	-	-	-	-
Sewer Tapping & Misc Fees	5,961	2,581	1,500	1,500	1,500
Transfer In	-	154,194	-	-	-
<b>Total Revenues</b>	<b>\$ 4,900,862</b>	<b>\$ 4,982,969</b>	<b>\$ 5,039,800</b>	<b>\$ 5,223,200</b>	<b>\$ 5,602,000</b>
<b>Expenditures</b>					
Personnel	\$ 487,860	\$ 297,123	\$ 412,800	\$ 412,800	\$ 383,200
Supplies	56,007	44,601	60,700	60,700	62,400
Other Services/Charges	4,430,796	4,679,170	4,719,300	4,742,300	4,968,400
Capital Outlay	-	-	100,000	100,000	615,000
Other Financing Uses	-	-	-	-	-
Debt Service	13,925	13,025	42,500	42,500	41,600
<b>Total Expenditures</b>	<b>\$ 4,988,589</b>	<b>\$ 5,033,919</b>	<b>\$ 5,335,300</b>	<b>\$ 5,358,300</b>	<b>\$ 6,070,600</b>
<b>Surplus (Deficiency) of Revenues over Expenditures</b>	<b>\$ (87,727)</b>	<b>\$ (50,950)</b>	<b>\$ (295,500)</b>	<b>\$ (135,100)</b>	<b>\$ (468,600)</b>
<b>Ending Cash Balance</b>	\$ 1,053,825	\$ 1,604,174	\$ 1,626,974	\$ 1,810,374	\$ 1,713,674
<b>Beginning Fund Balance</b>	\$ 6,030,818	\$ 5,943,091	\$ 5,892,141	\$ 5,892,141	\$ 5,857,042
<b>Ending Fund Balance</b>	<b>\$ 5,943,091</b>	<b>\$ 5,892,141</b>	<b>\$ 5,696,642</b>	<b>\$ 5,857,042</b>	<b>\$ 6,003,442</b>

<b>Number of Employees (FTEs)</b>	5.00	3.65	3.65	3.66	3.66
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### Description of Services:

The Sewer Division provides for maintenance of trunk and collector sanitary sewer systems and sanitary sewer lift stations maintained by the City of Fridley. The division also pays for wastewater treatment based on the sanitary sewer flow from the entire City of Fridley.

	2014 Actual	2015 Actual	2016 Projected	2016 Estimated	2017 Projected
<b>Key Measures:</b>					
Sanitary sewer main backups	2		3		
Sanitary sewer system cleaning - miles	80.0		80.0		
Sanitary sewer lift station failures	8		6		
Sanitary sewer flow - millions of gallons	1,677	1,677	1,675	1,662	1,662
Televising inspection of sanitary sewers - miles	4.3		6.0		
Average age of sanitary sewer mains	48.63		49.90		
Clay-tile pipe sanitary sewer mains (% of system)	82.8%		80.6%		

### Budget Comments/Issues:

- The Met Council Environmental Service Charge (MCES) for 2017 will be increasing 4.9%. The annual charge to from MCES to the City will amount to over \$4.1 million, which amounts to about 80% of the annual sewer operating and capital budgets.
- Due to the increased operating expenses and ever growing demand for infrastructure refurbishment, staff is recommending a 9% increase in sewer rates for 2017.
- In 2017, the City will contract for a utility rate study to consider the potential need for a restructuring of utility rates. feasibility of rates and the growing need for reconstruction of infrastructure.

CITY OF FRIDLEY  
SEWER FUND PROJECTIONS  
INCOME / EXPENSE PROJECTIONS  
10/27/16

	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Gallons Disposed per MCEs (in millions)	1,677	1,677	1,675	1,662	1,662	1,662	1,662	1,662	1,662
Sewer Billings									
Gallons Billed (in millions)	957	949	935	959	955	955	955	955	955
Gallons Billed Flat Rate (in millions)	39	-	21	-	-	-	-	-	-
Rate ( \$ per 1,000 gallons)	4.11	4.40	4.79	4.80	5.22	5.69	6.15	6.64	7.17
	5.0%	7.0%	9.0%	9.0%	9.0%	9.0%	8.0%	8.0%	8.0%
<b>Rate Change Projections (%)</b>									
Operating Revenues									
Sewer Sales	4,185,358	4,304,163	4,478,000	4,603,000	4,986,000	5,434,000	5,869,000	6,339,000	6,846,000
Fixed Revenue (8,291 * base chg * 4 qtrs)	326,400	342,584	380,846	373,100	406,700	443,300	478,800	517,100	558,500
Flat Rate Sales	158,551	89,358	101,000	138,200	113,800	113,800	113,800	113,800	113,800
Other Revenue	84,183	73,574	55,000	100,500	87,000	87,000	87,000	87,000	87,000
<b>Total Operating Revenues</b>	<b>4,754,492</b>	<b>4,809,679</b>	<b>5,014,846</b>	<b>5,214,800</b>	<b>5,593,500</b>	<b>6,078,100</b>	<b>6,548,600</b>	<b>7,056,900</b>	<b>7,605,300</b>
			2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
			5.0%	5.0%	4.9%	5.0%	3.0%	3.0%	3.0%
<b>Estimated Expenditure Change (%)</b>									
<b>Estimated Expenditure Change MCEs (%)</b>									
Operating Expenses									
Personal Services	759,360	297,122	522,994	412,800	383,200	390,900	398,700	406,700	414,800
Supplies	56,006	44,600	62,793	60,700	62,400	63,600	64,900	66,200	67,500
Disposal Charges	3,581,746	3,688,859	3,938,323	3,938,300	4,131,100	4,337,700	4,467,800	4,601,800	4,739,900
Other Services and Charges	256,288	680,682	189,570	462,700	465,400	474,700	484,200	493,900	503,800
Actual Depreciation (Base Year)	321,262	309,628	267,829	326,600	341,300	371,900	423,200	489,700	557,500
Change in Depreciation (Since Base Year)	-	16,957	14,700	14,700	30,600	51,300	66,500	67,800	69,200
<b>Total Operating Expenses</b>	<b>4,974,662</b>	<b>5,020,891</b>	<b>4,998,465</b>	<b>5,215,800</b>	<b>5,414,000</b>	<b>5,690,100</b>	<b>5,905,300</b>	<b>6,126,100</b>	<b>6,352,700</b>
			2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
			5.0%	5.0%	4.9%	5.0%	3.0%	3.0%	3.0%
<b>Operating Income / (Loss)</b>	<b>(220,170)</b>	<b>(211,212)</b>	<b>16,381</b>	<b>(1,000)</b>	<b>179,500</b>	<b>388,000</b>	<b>643,300</b>	<b>930,800</b>	<b>1,252,600</b>
<b>Non-Operating Revenues(Exps.)</b>									
Interest Income - Net figure	27,543	8,424	25,000	8,400	8,500	8,500	8,500	8,500	8,500
Debt Service (interest only)	(13,925)	(13,025)	(12,500)	(12,500)	(13,150)	(10,625)	(9,575)	(8,525)	(7,475)
Gain(Loss) on disposition of fixed assets	-	10,672	-	-	-	-	-	-	-
Capital Grants (MCEs)	118,827	-	-	-	-	-	-	-	-
Operating Transfer In(Out)	-	154,194	-	-	-	-	-	-	-
<b>Total Non-Operating Revenues/Expenses</b>	<b>132,445</b>	<b>160,265</b>	<b>12,500</b>	<b>(4,100)</b>	<b>(4,650)</b>	<b>(2,125)</b>	<b>(1,075)</b>	<b>(25)</b>	<b>1,025</b>
<b>Net Income</b>	<b>(87,725)</b>	<b>(50,947)</b>	<b>28,881</b>	<b>(5,100)</b>	<b>174,850</b>	<b>385,875</b>	<b>642,225</b>	<b>930,775</b>	<b>1,253,625</b>
<b>Cash and Cash Equivalents January 1</b>	<b>1,053,825</b>	<b>1,223,993</b>	<b>1,223,993</b>	<b>1,223,993</b>	<b>1,055,193</b>	<b>958,493</b>	<b>1,347,568</b>	<b>1,879,493</b>	<b>3,247,768</b>
<b>Net Increase (Decrease) in cash</b>	<b>-</b>	<b>183,667</b>	<b>183,667</b>	<b>(168,800)</b>	<b>(96,700)</b>	<b>389,075</b>	<b>531,925</b>	<b>1,366,275</b>	<b>1,180,325</b>
<b>Cash and Cash Equivalents December 31</b>	<b>1,053,825</b>	<b>1,223,993</b>	<b>1,407,660</b>	<b>1,055,193</b>	<b>958,493</b>	<b>1,347,568</b>	<b>1,879,493</b>	<b>3,247,768</b>	<b>4,428,093</b>
Cash Balance Floor (6 months Operating/DS/Capital)		2,499,340	3,177,650	2,954,750	3,177,650	3,064,075	3,317,375	2,912,825	3,570,475
Cash Balance Ideal (One-year Operating/DS/Capital)		5,140,965	6,070,600	5,733,300	6,070,600	6,120,725	6,514,875	6,254,625	7,060,175

## Storm Water 603

	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget
<b>Revenues</b>					
Storm Sewer Collection	\$ 687,570	\$ 1,207,193	\$ 1,145,000	\$ 1,281,000	\$ 1,294,000
Harris Pond Assessments	3,504	3,811	900	3,000	3,000
Storm Sewer Penalties	8,618	12,969	21,700	15,100	15,000
Special Assessment	33,274	4,616	-	-	-
Interest Earnings	15,334	20,505	12,000	12,000	12,000
Unrealized Gain/Loss	21,969	(6,445)	-	-	-
Direct to City-Principal					
Grants Proceeds	320,800	93,403	200,000	3,000	80,000
Other Reimbursements	1,000	1,000	-	-	-
Miscellaneous Revenue	(12)	180	-	-	-
Storm Sewer Misc Fees	7	-	-	-	-
Future Use	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 1,092,064</b>	<b>\$ 1,337,232</b>	<b>\$ 1,379,600</b>	<b>\$ 1,314,100</b>	<b>\$ 1,404,000</b>
<b>Expenses</b>					
Personnel	\$ -	\$ 393,151	\$ 445,000	\$ 445,000	\$ 464,600
Supplies	4,571	16,426	11,300	11,300	12,300
Other Services/Charges	582,756	366,200	486,800	587,100	566,700
Capital Outlay	-	-	320,000	915,000	825,000
Other Financing Uses	-	-	-	-	-
Debt Service	10,588	9,850	34,500	34,500	33,700
<b>Total Expenditures</b>	<b>\$ 597,915</b>	<b>\$ 785,627</b>	<b>\$ 1,297,600</b>	<b>\$ 1,992,900</b>	<b>\$ 1,902,300</b>
<b>Surplus (Deficiency) of Revenues over Expenses</b>	<b>\$ 494,149</b>	<b>\$ 551,605</b>	<b>\$ 82,000</b>	<b>\$ (678,800)</b>	<b>\$ (498,300)</b>
<b>Ending Cash Balance</b>	<b>\$ 1,427,487</b>	<b>\$ 1,963,161</b>	<b>\$ 2,339,061</b>	<b>\$ 1,578,161</b>	<b>\$ 1,444,661</b>
<b>Beginning Fund Balance</b>	<b>\$ 5,320,949</b>	<b>\$ 5,815,098</b>	<b>\$ 6,366,703</b>	<b>\$ 6,366,703</b>	<b>\$ 6,602,903</b>
<b>Ending Fund Balance</b>	<b>\$ 5,815,098</b>	<b>\$ 6,366,703</b>	<b>\$ 6,768,703</b>	<b>\$ 6,602,903</b>	<b>\$ 6,929,603</b>
<b>Number of Employees (FTEs)</b>	0.00	5.06	5.06	5.05	5.05

### Description of Services:

The Storm Water division provides for maintenance of trunk and collector storm sewer systems maintained by the City of Fridley. The division also establishes and maintains improvements and programs provided to meet storm water quality goals of the City of Fridley.

<b>Key Measures:</b>	2014 Actual	2015 Actual	2016 Projected	2016 Revised	2017 Projected
Street sweeping collected - cubic yards	2,170		1,900		
Sediment collected from storm water treatment devices - cubic yards	200		80		
Outfall inspections	30		35		
Rain gardens constructed	3		7		
Erosion control inspections	32		60		
Enforcement actions and notices	12		20		

### Budget Comments/Issues:

- Staff is recommending a 4% increase in storm water rates for 2017.

CITY OF FRIDLEY  
 STORM WATER FUND PROJECTIONS  
 REVENUE/EXPENSE PROJECTIONS AND CASHFLOW  
 10/27/16

	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
<b>Rate Change Projections (%)</b>	<b>4%</b>	<b>75%</b>	<b>0%</b>	<b>0%</b>	<b>4%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>
Residential Rate Per Lot (REF considered 1/3) Per Qtr	4.91	8.59	8.59	8.59	8.93	9.11	9.29	9.48	9.67
Commercial Rate Per Acre Per Quarter	14.72	25.77	25.77	25.77	26.80	27.33	27.88	28.44	29.01
<b>Operating Revenues</b>									
Storm Water Sales	687,570	1,223,973	1,021,500	1,281,000	1,332,000	1,359,000	1,386,000	1,414,000	1,442,000
Taxes	33,274	-	900	-	-	-	-	-	-
Other Revenue	12,117	1,180	21,700	18,100	19,000	19,000	19,000	19,000	19,000
Intergovernmental Operating Grant	-	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>732,961</b>	<b>1,225,153</b>	<b>1,044,100</b>	<b>1,299,100</b>	<b>1,351,000</b>	<b>1,378,000</b>	<b>1,405,000</b>	<b>1,433,000</b>	<b>1,461,000</b>
<b>Estimated Expenditure Change (%)</b>		<b>2.00%</b>	<b>2.00%</b>	<b>0.00%</b>	<b>2.00%</b>	<b>2.00%</b>	<b>2.00%</b>	<b>2.00%</b>	<b>2.00%</b>
<b>Operating Expenses</b>									
Personal Services	250,100	393,151	553,200	445,000	464,600	473,900	483,400	493,100	503,000
Supplies	4,570	9,100	11,300	11,300	12,300	12,500	12,800	13,100	13,400
Other Services and Charges	96,860	130,195	63,000	293,300	201,900	205,900	215,000	319,300	230,700
Actual Depreciation (Base Year)	235,797	252,430	235,800	252,400	293,800	373,800	480,500	605,500	745,900
Change in Depreciation (Since Base Year)	-	-	41,400	41,400	80,000	106,700	125,000	140,400	148,700
<b>Total Operating Expenses</b>	<b>587,327</b>	<b>775,776</b>	<b>902,500</b>	<b>1,043,400</b>	<b>1,052,600</b>	<b>1,172,800</b>	<b>1,316,700</b>	<b>1,571,400</b>	<b>1,641,700</b>
<b>Operating Income</b>	<b>145,634</b>	<b>449,377</b>	<b>141,600</b>	<b>255,700</b>	<b>298,400</b>	<b>205,200</b>	<b>88,300</b>	<b>(138,400)</b>	<b>(180,700)</b>
<b>Non-Operating Revenues (Exps.)</b>									
Intergovernmental revenue	321,800	93,403	200,000	3,000	80,000	50,000	30,000	40,000	-
Interest Income	37,303	14,060	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Debt Service (interest only)	(10,588)	(9,850)	(9,400)	(9,400)	(8,700)	(7,900)	(7,200)	(6,400)	(5,600)
Special Assessments Levied	-	4,616	-	-	-	-	-	-	-
Gain(Loss) On Asset Retirement	-	-	-	-	-	-	-	-	-
Operating Transfer In (Out)	-	-	-	-	-	-	-	-	-
<b>Total Non-Operating Revenues/Expenses</b>	<b>348,515</b>	<b>102,229</b>	<b>202,600</b>	<b>5,600</b>	<b>83,300</b>	<b>54,100</b>	<b>34,800</b>	<b>45,600</b>	<b>6,400</b>
<b>Net Income</b>	<b>494,149</b>	<b>551,606</b>	<b>344,200</b>	<b>261,300</b>	<b>381,700</b>	<b>259,300</b>	<b>123,100</b>	<b>(92,800)</b>	<b>(174,300)</b>
<b>Cash and Cash Equivalents January 1</b>	<b>1,427,487</b>	<b>1,427,487</b>	<b>1,963,161</b>	<b>1,963,161</b>	<b>1,578,261</b>	<b>1,483,798</b>	<b>1,673,586</b>	<b>1,957,223</b>	<b>2,190,310</b>
<b>Net Increase (Decrease) in cash</b>		<b>535,674</b>	<b>(148,600)</b>	<b>(384,900)</b>	<b>(94,463)</b>	<b>189,788</b>	<b>283,637</b>	<b>233,087</b>	<b>475,312</b>
<b>Cash and Cash Equivalents December 31</b>	<b>1,427,487</b>	<b>1,963,161</b>	<b>1,814,561</b>	<b>1,578,261</b>	<b>1,483,798</b>	<b>1,673,586</b>	<b>1,957,223</b>	<b>2,190,310</b>	<b>2,665,622</b>

## Municipal Liquor 609

(Fridley Market & Moore Lake Locations)

	2014	2015	2016	2016	2017
Revenues	Actual	Actual	Budget	Revised	Budget
Liquor Sales	\$ 1,625,754	\$ 1,764,217	\$ 1,918,000	\$ 1,908,000	\$ 2,064,400
Wine Sales	750,443	799,064	866,200	830,500	863,500
Beer Sales	2,289,811	2,541,834	2,747,400	2,601,100	2,693,300
Miscellaneous Sales	89,687	103,279	112,900	111,400	120,100
Dep/RTNS/Cooperage	919	634	100	100	100
Cigarette Sales	27,442	40,979	43,700	45,700	51,300
Cigars/Chewing Tobacco	3,729	6,142	8,400	7,200	8,100
Cash Over/(Short)	(842)	(839)	200	(700)	200
Sales Tax Over/(Short)	25	28	-	-	-
Interest Earnings	(1,005)	(375)	-	-	-
Unrealized Gain/Loss	659	165	-	-	-
Miscellaneous Revenue	12,216	13,217	-	-	-
Capital Equipment Notes	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 4,798,838</b>	<b>\$ 5,268,345</b>	<b>\$ 5,696,900</b>	<b>\$ 5,503,300</b>	<b>\$ 5,801,000</b>
<b>Expenditures</b>					
Personnel	\$ 460,403	\$ 501,470	\$ 563,300	\$ 563,300	\$ 580,200
Supplies	43,348	17,854	31,600	31,600	32,600
Other Services/Charges	4,092,561	4,387,879	4,793,000	4,634,000	4,858,100
Capital Outlay	-	-	225,000	96,000	-
Other Financing Uses	250,000	338,600	338,600	338,600	338,500
<b>Total Expenditures</b>	<b>\$ 4,846,312</b>	<b>\$ 5,245,803</b>	<b>\$ 5,951,500</b>	<b>\$ 5,663,500</b>	<b>\$ 5,809,400</b>
<b>Surplus (Deficiency) of Revenues over Expenditures</b>	<b>\$ (47,474)</b>	<b>\$ 22,542</b>	<b>\$ (254,600)</b>	<b>\$ (160,200)</b>	<b>\$ (8,400)</b>
<b>Ending Cash Balance</b>	<b>\$ 142,661</b>	<b>\$ 137,754</b>	<b>\$ (51,846)</b>	<b>\$ 58,654</b>	<b>\$ 131,354</b>
<b>Beginning Fund Balance</b>	<b>\$ 938,345</b>	<b>\$ 890,871</b>	<b>\$ 913,413</b>	<b>\$ 913,413</b>	<b>\$ 753,213</b>
<b>Ending Fund Balance</b>	<b>\$ 890,871</b>	<b>\$ 913,413</b>	<b>\$ 658,813</b>	<b>\$ 753,213</b>	<b>\$ 744,813</b>
<b>Number of Employees (FTEs)</b>	5.00	5.00	5.00	5.00	5.00

### Description of Services:

The Fridley Municipal Liquor Operations was established in 1949. The operations consist of two retail locations with annual sales exceed \$5 million. Net proceeds are directed back to the City's General Fund to alleviate the property tax burden on its citizens and businesses.

Key Measures:	2014	2015	2016	2016	2017
	Actual	Actual	Projected	Revised	Projected
Total customers	263,000	268,226	290,018	278,975	292,924
Average sale price per customer	\$19.90	\$19.59	\$19.47	\$19.63	\$19.80
Gross profit percentage	25.0%	25.8%	24.0%	26.1%	25.0%
Net profit percentage before transfers	7.0%	6.9%	7.0%	7.0%	7.0%

### Budget Comments/Issues:

- In 2016, our operation implemented the Fridley Liquor Rewards Program. We currently have 2500 members, with a goal of reaching 5000 participating by the end of 2017.
- The increase in temporary salaries will remain the same, as our commitment to provide superior customer service continues to be a priority.
- The 2017 budget reflects an anticipated 4.5% increase in sales at our Fridley Market store location, and a 7.3% increase at our Moore Lake store location.
- Our operation has maintained a 25% gross margin, reflecting a 7% net profit for 2017, despite the increase in competition from the national liquor retailers.

## STAFFING LEVELS - 2014-2017

### Full-Time Equivalent (FTEs)

Service Category	Budgetary Unit	2014 Actual	2015 Actual	2016 Budget	2016 Revised	2017 Budget	% of Total
<b>Public Safety</b>	Police	51.6	52.6	52.60	52.35	52.35	
	Emergency Management	-	0.00	0.00	0.00	0.00	
	PSDS Manager		1.00	1.00	1.00	1.00	
	Fire <sup>1</sup>	6.6	7.00	7.00	7.00	7.00	
	<i>Subtotal</i>	<u>58.2</u>	<u>60.60</u>	<u>60.60</u>	<u>60.35</u>	<u>60.35</u>	<u>42.7%</u>
<b>Public Works:</b>	Municipal Center	0.6	1.53	1.53	1.79	1.79	
	Engineering	5.0	1.78	1.78	2.14	2.14	
	Park Maintenance	6.5	5.83	5.83	5.82	5.82	
	Street Maintenance	8.5	8.26	8.26	8.53	8.53	
	Garage Maintenance	4.0	3.78	3.78	3.83	3.83	
	Street Lighting	0.0	0.26	0.26	0.27	0.27	
	Water Utility	7.0	7.80	7.80	7.86	7.86	
	Sewer Utility	5.0	3.65	3.65	3.66	3.66	
	Storm Water Utility	0.0	5.06	5.06	5.05	5.05	
<i>Subtotal</i>	<u>36.6</u>	<u>37.95</u>	<u>37.95</u>	<u>38.95</u>	<u>38.95</u>	<u>27.6%</u>	
<b>Parks &amp; Recreation:</b>	Recreation Department	5.5	5.50	5.50	5.50	5.50	
	Grant Management (Chores Prog.)	0.6	0.00	0.00	0.00	0.00	
	Springbrook Nature Center	3.5	3.50	3.50	3.50	3.50	
<i>Subtotal</i>	<u>9.6</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>6.4%</u>	
<b>Comm Development:</b>	Planning	4.2	4.45	4.45	4.85	4.85	
	Building Inspections	3.0	3.00	3.00	3.00	3.00	
	Rental Inspection	1.6	1.60	1.60	1.60	1.60	
	Solid Waste Abatement	1.0	0.50	0.50	0.50	0.50	
	HRA Assist. Executive Director <sup>2</sup>	1.0	1.00	1.00	1.00	1.00	
<i>Subtotal</i>	<u>10.8</u>	<u>10.55</u>	<u>10.55</u>	<u>10.95</u>	<u>10.95</u>	<u>7.8%</u>	
<b>General Government:</b>	Mayor & City Council <sup>3</sup>	5.0	5.00	5.00	5.00	5.00	
	General Management	2.0	2.00	2.00	2.00	2.00	
	City Clerk	1.0	1.00	1.00	1.00	1.00	
	Human Resources	2.0	2.00	2.00	2.00	2.00	
	Cable TV	1.7	1.70	2.00	2.00	2.00	
	Accounting	6.5	6.50	6.50	5.50	5.50	
	Assessing	2.5	2.50	2.50	2.50	2.50	
	IT	2.0	2.00	2.00	2.00	2.00	
	Municipal Liquor Store	5.0	5.00	5.00	5.00	5.00	
	<i>Subtotal</i>	<u>22.7</u>	<u>22.70</u>	<u>23.00</u>	<u>22.00</u>	<u>22.00</u>	<u>15.6%</u>
<b>TOTALS</b>		<b>137.9</b>	<b>140.8</b>	<b>141.1</b>	<b>141.3</b>	<b>141.3</b>	<b>100%</b>

<sup>1</sup> Excludes paid on-call firefighters

<sup>2</sup> HRA Assistant Executive Director is funded through the HRA levy and not a part of the City's budget

<sup>3</sup> Mayor and council members are excluded from FTE totals

<sup>4</sup> Excludes election judges

## CITY OF FRIDLEY 2017 Budget Calendar

February 22	Goals & Objectives Conference Meeting with Council and Department Managers
April 12	Capital Improvement Program (CIP) forms sent to departments.
April 29	Departments submit capital requests to City Manager and Finance Department.
May 17	Discuss CIP requests via group department manager meeting.
May 31	Operating budget work papers, budget request forms are made available to departments. Send request to departments for indicators and key measures.
June 10	2017-21 Preliminary CIP sent to City Council.
June 20	City Council budget work session to discuss 2017-21 CIP and establish targets for the General & Enterprise Funds.
Weeks of June 30 & July 11	City Manager meets with departments to discuss big budget issues and key measures. Departments submit indicators and key measures.
July 18	Forecasts completed for compensation and benefits, revenue projections, utility costs, etc. Department Manager performance reviews.
September 2	Preliminary budget memo sent to City Council.
September 12	Budget work session to review proposed budget & preliminary levy.
September 12	City Council adopts final 2017-21 CIP
September 12	Adopt HRA levy.
September 13	Budget instructions and targets provided to departments.
September 15	HRA Levy submitted to County
September 27	City Council adopts preliminary levy and budget, and announces public budget meeting date.
September 30	City Levy submitted to County
September 30 (moved up from 10/10)	Departments submit detailed budget requests.
November 10	City Manager sends proposed 2017 budget and revised 2016 budget to city council members.
Week of November 14	Anoka County sends parcel specific proposed tax estimates to taxpayers.
November 28	City Council budget work session to discuss operational budget.
December 12	City Council holds public budget hearing.
December 27	City Council adopts final 2017 budget, tax levy and revised 2016 budget.
December 28	Final 2017 levy certified to Anoka County (and Form TNT).

**Updated SP 9/9/16**